

PROMISES MADE, PROMISES KEPT
BRIAN SCHWEITZER, GOVERNOR

**STATE OF MONTANA AND TRIBAL NATIONS
WORKING GOVERNMENT TO GOVERNMENT
A FINAL REPORT – 2005 TO 2012**

OFFICE OF THE GOVERNOR
STATE OF MONTANA

BRIAN SCHWEITZER
GOVERNOR



JOHN BOHLINGER
LT. GOVERNOR

September 15, 2012

I am honored to present to you "*Promises Made, Promises Kept*," the final **Tribal Relations Report** of the Schweitzer Administration. I am proud of our work over the years and am grateful for the friendships and partnerships I've made in Indian Country.

Never in Montana's history has an entire Administration reached out to Indians to ensure they were acknowledged, respected, and most importantly, included. As the First Montanans and the largest minority group in the State of Montana, it is only right that Indians be a significant part of all that we do. The effort we have made is one for the history books; its impact is life changing, and it is one in which my entire Administration takes great pride.

Indians have played a major role in my Administration from day one. They lead departments, provide sound policy advice, run programs, and work tirelessly on my behalf to stay connected to tribal leaders, members, and communities throughout Montana. During my Administration, just over 250 Indians have been appointed to boards, councils and commissions – more than the total of all 22 previous Administrations combined. The active and thoughtful participation of these Indian appointees has undoubtedly contributed to the success of our Administration and our state.

I am excited to be able to offer a summary of many of the accomplishments of our last eight years. Jobs have been created, reservation communities have grown, and numerous small businesses have been started helping put Montana in a strong position – economically and financially.

I am hopeful that future Governors will foster and preserve the important relationships that have been built these past eight years with the governing bodies of each Tribal Nation. My experience clearly demonstrates that by working together we can get more done and ultimately move all of Montana forward.

As you read this report, I hope you gain insight into the effort, the commitment, and the dedication of the Schweitzer Administration to do our very best to make a difference – for Indian Country and for our entire state.

Warm regards,

A handwritten signature of Brian Schweitzer in dark ink, featuring a stylized 'B' and 'S' followed by a series of loops and a final downward stroke.

BRIAN SCHWEITZER
Governor

"It was about eight years ago that I said to you, if you will trust me, we can create a new Montana, a Montana where we respect one another."

– Governor Brian Schweitzer



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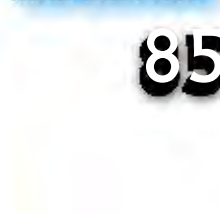
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IT'S A TEAM EFFORT

Meet the team involved in putting together the report

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EXECUTIVE SUMMARY

The Governor's Tribal Relations Report is written annually and is due September 15 of each year in fulfillment of Montana Code Annotated 2-15-143 to highlight the State of Montana's major activities and interactions with each of the Indian Nations in Montana.

Over the past eight years, the State of Montana has seen unprecedented gubernatorial leadership that has brought a historic change with regard to the State-Tribal relationship. The Governor's 2012 Tribal Relations Report records the Schweitzer Administration's historic efforts, policy changes and major accomplishments in Indian Country during the years 2005 through 2012.

Recognition is given as to the significance of the return of the buffalo to the Fort Peck and Fort Belknap Tribes.

"Governance," describes how the Schweitzer Administration has paved the way for the State of Montana to strengthen State-Tribal relations. This section highlights policies and strategies implemented to help change the way business is conducted with tribes at all levels of State government, such as working to improve communications and providing cultural awareness training to state employees. This section also encompasses a complete listing of over 250 Governor's Indian appointments to boards, councils and commissions over the course of the past eight years.

"Economic Development," describes state programs and initiatives that have stimulated economic and infrastructure development in Indian Country.

"Education and Training," features governmental education programs that work to educate Montana's youth on the unique Indian culture and history, specifically Indian Education For All. This section also describes state government resources providing academic support and career guidance to enhance economic security and opportunities in Indian Country.

"Health and Safety," highlights the major policy changes and their impact on the delivery of health and safety services to Indian people. This section also discusses various state government safety awareness and emergency response programs and resources.

"Natural Resources," features the positive outcome of numerous efforts and cooperative projects with tribal governments involving environmental stewardship, land management, water rights and sacred places.

Appendix "A", is a comprehensive list of over 450 agreements, negotiations and collaborative efforts with tribal governments that were in effect during the course of fiscal year 2012.

For further information, contact the Governor's Office of Indian Affairs
State Capitol • P.O. Box 200801 • Helena, Montana 59620-0801
Telephone: 406-444-3702 • Fax: 406-444-1350
Or online at <http://tribalnations.mt.gov/>

MONTANA INDIAN RESERVATIONS



BLACKFEET RESERVATION

Home of the Blackfeet Nation headquartered in Browning, Montana

FLATHEAD RESERVATION

Home of the Confederated Salish, Pend d'Oreille & Kootenai Tribes headquartered in Pablo, Montana

FORT PECK RESERVATION

Home of the Assiniboiné & Sioux Tribes headquartered in Poplar, Montana

NORTHERN CHEYENNE RESERVATION

Home of the Northern Cheyenne Tribe headquartered in Lame Deer, Montana

CROW RESERVATION

Home of the Crow Nation headquartered in Crow Agency, Montana

FORT BELKNAP RESERVATION

Home of the Gros Ventre & Assiniboiné Tribes headquartered in Fort Belknap Agency, Montana

LITTLE SHELL CHIPPEWA TRIBE

State recognized, headquartered in Great Falls, Montana

ROCKY BOY'S RESERVATION

Home of the Chippewa Cree Tribe headquartered in Rocky Boy Agency, Montana

“They’re Back”





"And, they are back to stay this time. They are back to be that symbol of pride not only for the Indian people but for this entire country."

– Governor Brian Schweitzer

March 19, 2012 is a day that is forever embedded in the minds of the Indian people. It was on this day, a day that many believed would never come, that 61 Yellowstone buffalo – the wildest and most genetically pure on this earth – came home to roam the prairies of the northern plains of Montana.



Governor Brian Schweitzer joining the Fort Belknap and Fort Peck Tribes as they announced the return of the buffalo

With this historic event, Governor Brian Schweitzer fulfilled his bold promise to bring the sacred animal back to this generation of Indian people.

The Governor knew the history of the buffalo. He believed that a part of the soul of Indians was taken when the buffalo were annihilated over a century ago. He recognized the cultural value and the profound connection between Indian people and this magnificent creature.

He understood the importance of the animals that had roamed the northern plains for centuries, feeding, sheltering, and sustaining the First Montanans in ways that allowed their survival through the harshest of times.

He also knew that if these buffalo were to be returned to their rightful place, it would be up to him.

After three years of repeated testing to ensure that the buffalo were brucellosis-free, an agreement was negotiated between the State of Montana and the Fort Peck Tribes to entrust the quarantined Yellowstone buffalo back to the Indian people.

In a collaborative effort to reintroduce the animals to lands beyond the borders of Yellowstone National Park, the buffalo were removed from captivity at Corwin Springs, loaded up, and hauled off to their new home.



"I am glad it is finally coming to where the buffalo actually get to be on the plains. They know they are home."

*– Robbie Magnan, Fort Peck Tribes
Fish and Game Director*

After receiving a proper welcome with blessing and song by members of the Assiniboine and Sioux Tribes, the buffalo were released onto the pastures of the Fort Peck Indian Reservation in northeastern Montana.

This initial herd of buffalo now constitutes what the Fort Peck Tribes calls its "cultural herd," a herd that is distinctly sacred from other herds owned by the tribe.

"We have an opportunity, a historic opportunity, to repopulate the entire Western United States in every place . . . every place that people desire to have this majestic animal back. This will be the place that will be the supply of these bison."

– Governor Brian Schweitzer

The future will bring the relocation of half of this "cultural herd" to the lands of the Gros Ventre and Assiniboine Tribes, as Fort Belknap becomes the next Indian nation in the effort to restore genetically-pure buffalo to Montana's Indian reservations and throughout the Western United States.

With the birth of 21 baby buffalo shortly after the herd's arrival at Fort Peck comes hope for a new generation. The restoration of this iconic animal has begun and once again the buffalo will roam free.

"It's a special day. It is like the coming home of our prosperity."

*– Larry Wetsit, Vice President of Community
Services, Fort Peck Community College*

With the coming of Spring many baby calves were born and the promise is kept.



GOVERNANCE



GOVERNANCE

INAUGURATION

Governor Brian Schweitzer was sworn in as Montana's 23rd Governor on Monday, January 3, 2005.

He was the first Democrat elected since the late 1980s. As a rancher-farmer from Whitefish, he had never before held an elected political position and with those credentials pledged, "A New Day for Montana."

It was immediately clear for Native Americans and tribal governments that his pledge applied to them. It was more than words or a slogan, but with actions within minutes of the new Governor taking the oath of office. Indians were in the audience as his transition team had extended an unprecedented invitation for Native people to join in the traditional pomp and circumstance surrounding the inauguration of a Governor. And they proudly accepted the invitation.

Chief Earl Old Person was invited to say a prayer. In his Blackfeet language he called Governor Brian Schweitzer a "warrior" and then a group of Blackfeet hand drum singers sang an honor song usually offered for young natives as they go to serve this country in the military.

The new inclusion of native people continued when Governor Schweitzer spoke in his inaugural address and said:

"To those people who have hunted and fished our rivers for 400 generations, I say welcome to the front door of the Capitol of the State of Montana."

– Governor Brian Schweitzer

The inaugural ceremony closed as drummers from all of the tribes in Montana began singing. Governor Schweitzer didn't just stand and listen but walked over to the drum, took a drum stick and began beating the drum with others as Lt. Governor John Bohlinger stood closely behind.



*Chief Earl Old Person and the Blackfeet drummers sing an honor song at the Inauguration of Governor Brian Schweitzer on January 3, 2005 in the State Capitol
(Photo by Governor's Office)*



*Drummers perform in the State Capitol at the 2005 Inauguration of Governor Brian Schweitzer
(Photo by Governor's Office)*



*Governor Schweitzer and First Lady Nancy Schweitzer participate in a round dance during the 2005 Inauguration activities at the State Capitol in Helena
(Photo by Governor's Office)*

TRIBAL FLAGS

It is common in Indian country at significant times and ceremonies, that gifts are given. This practice was displayed on the first day of the Schweitzer Administration when each of the eight tribal nations in Montana presented the Governor with their tribal nation's flag.



Fort Belknap President Tracy King presents Governor Schweitzer and Lt. Governor Bohlinger with the flag of the Gros Ventre and Assiniboine for hanging in the Governor's Reception Room in the State Capitol in Helena
(Photo by Governor's Office)

The presentations were made by tribal leaders, tribal citizens and respected tribal elders. As the flags were presented, the Tribal nation's flag song, similar in nature to the United States national anthem, was sung as the drum guided the beat. When the presentations were done, the Governor promised the flags would fly next to the United States and State of Montana flags during his Administration.

The significance of this promise cannot be understated. It is believed that it is the first time in over 120 years since Montana became a state that the flags of the tribal nations have all flown together on the grounds of the State Capitol.

"The flags fly in the Governor's reception room and when people come to see the Governor, they see the flags of the First Nations of Montana and I apologize it has taken the State more than 100 years to do that, but we made it right."

– Governor Brian Schweitzer

The flags have had a prominent place throughout the entire Administration. They were the back drop during the 60 Minutes interview with Leslie Stahl and at every press conference held in the Governor's reception area. The table, when enacted legislation is signed into law, is placed directly in front of the flags. When visitors come and important meetings are conducted, the flags are proudly displayed.

"It is a great honor for us to present this flag on behalf of the Salish, Kootenai and Pend d'Oreille Tribes of the Flathead Nation. We know you'll fly it with the greatest respect."

– Fred Matt, Former Confederated Salish and Kootenai Tribal Chairman



Governor Schweitzer with representatives from the Chippewa Cree Tribe and Governor's Office of Economic Development during a meeting held in Helena at the State Capitol

The promise Governor Schweitzer made was kept as the flags have flown in the Governor's Reception Room every day of his Administration, except for the few days when they were flown briefly at other locations, as it became known that the Governor's set of flags from the tribes in Montana are a rare and valuable collection.

INCLUSION

Inclusion of Native Americans began following Brian Schweitzer's election in November 2004.

He had campaigned in Indian country promising to include Indians in his Administration. He kept his promise when he appointed three Native Americans to his transition team. But wanting to do more, he also created a transition Tribal Leaders Advisory Council to formally consult with tribes on how to implement his promise to conduct the business between the two sovereign entities on a government to government basis.

"It moves my heart to be with the First Montanans. This is going to be an inclusive Administration."

– Governor Brian Schweitzer



Governor appointees Rhonda Whiting, who serves as a member and current Chair of the Northwest Power and Conservation Council, and Anna Whiting Sorrell, Director of the Department of Public Health and Human Services

When a Governor takes office, he makes about 40 gubernatorial appointments to his cabinet and personal staff. They are his decision alone and speak loudly about his values and commitments and the direction of his Administration. In Governor Schweitzer's initial appointments, he made history with 10% of his appointees being enrolled members of tribes in Montana. His historic cabinet level appointment of Confederated Salish and Kootenai enrolled tribal member Rhonda Whiting to the eight-member Northwest Power and Conservation Council was the first time a tribal person had ever been appointed to serve on that body. She continues to serve in that capacity today and was recently elected Chairperson.

The Governor's commitment to appoint Indians has continued. At times different tribal people, representing the Northern Cheyenne, the Gros Ventre and the Blackfeet have been appointed to work in the Governor's Office of Economic Development. He has prided himself by hiring the best and the brightest to the position of Director of Indian Affairs, after he signed legislation upgrading it to a cabinet level position.

"People in Montana need to know that Indian tribes are part of Montana."

– Late Chairman Carl Venne, Crow Nation

In November 2008, after he was elected to a second term, he again made history by appointing the first Indian in the country to head a state health office. Anna Whiting Sorrell, an enrolled member of the Confederated Salish and Kootenai Tribes, serves as the Director of the Department of Public Health and Human Services.



The late Crow Chairman Carl Venne, who became a great friend of Governor Schweitzer, offers his congratulations during the 2005 Inauguration activities in the State Capitol (Photo by Governor's Office)

"We have confidence that we can at least have a voice."

– Joe Fox, Jr., Vice President, Northern Cheyenne Tribe

TRIBAL VISITS



Governor Schweitzer with Tribal Chairman Willie Sharp, Jr. and Councilman Roger "Sassy" Running Crane at the Blackfeet Tribal Headquarters in Browning

From the beginning of his Administration, the Governor believed that to fully understand the diversity of Montana, he needed to be on the ground - meeting people on their own turf, getting to know them, and finding out what matters to them. That local perspective would help him make good decisions and develop sound policies for all of Montana.

In his first year of office, Governor Schweitzer visited all of Montana's 56 counties. He logged thousands of miles traveling to events and meeting people and leaders in every corner of Big Sky Country. The Indian reservations in Montana were included.

"I will come to your reservation to meet in your tribal headquarters."

– Governor Brian Schweitzer

The Governor promised tribal leaders that he wouldn't just invite them to come to Helena to meet, but he would go to their tribal council chambers; a place where he knew that the governing bodies of each Tribal Nation conduct their business. So he made his visits, not just once as others before him, but often. And while he was there, it wasn't just about talking with the tribal leaders, he always made an effort to visit tribal colleges, tribal events and celebrations being held at tribal gatherings, honorings and pow wows.

The number of his visits over the past eight years to Indian Country is too long to list but highlights include:

- Visiting the Salish Pend d'Oreille Cultural Committee in St. Ignatius;
- Attending Northern Cheyenne's Annual 4th of July Celebration and Pow Wow in Lame Deer;
- Touring the Zortman Landusky mine and Swift Gulch drainage area on the Fort Belknap Reservation;
- Hearing the concerns of Crow tribal members as the summer fires burned their lands;
- Conducting a fly over of the Rocky Boy's Reservation to see firsthand the devastation caused by floods;
- Participating in a groundbreaking ceremony in Poplar in recognition of the Fort Peck Tribes' desire to develop renewable energy;
- Meeting with the Blackfeet Tribal Business Council to discuss property tax issues; and
- Supporting the Little Shell Chippewa Tribe in their quest for federal recognition.

The Governor's visits developed lasting relationships with the individuals he met and a trust in the State of Montana to build programs, services and agreements to serve Indian people.

"He comes here. He visits us. He talks to us and he shares with us."

– Tommy Christian, Fort Peck Tribal Councilman



Governor Schweitzer and Fort Belknap President Tracy King share a laugh while touring the Zortman Landusky and Swift Gulch water treatment facilities

GOVERNOR'S AMERICAN INDIAN NATIONS COUNCIL (GAIN)

It was clear when Governor Schweitzer came into office that a consistent approach was needed to work with tribes. The Governor's office had one kind of approach. Often executive agencies had many different approaches depending on the type of services provided, kind of funding, or personal preferences of the state employee charged with delivering the program. It was impossible for tribes to meaningfully engage as the inconsistent approaches produced frustration and some would describe the relationship as "adversarial" at times.

"From this day forward, my Administration will have a steadfast approach when working with Tribal Nations."

– Governor Brian Schweitzer

To accomplish the Governor's direction, a high-level, coordinated approach was desired and the Governor's American Indian Nations Council (GAIN) was created by his first executive order.



*Members of GAIN discuss a proposed State-Tribal MOU at an early Wednesday morning meeting held in the State Capitol
(Photo by Anna Whiting Sorrell)*



*GAIN Co-Chair and Budget Director Dan Villa visits with past Budget Director David Ewer
(Photo by Anna Whiting Sorrell)*

Staff affiliated with the Governor's American Indian Nations Council (GAIN) provide legal advice and policy direction to the Governor's Office and the executive agencies. They oversee the State Tribal Activities Database (STAD), created for GAIN to track tribal agreements and contracts across state government. Over the past seven years, STAD has recorded thousands of agreements negotiated between the State and the Tribes.



*GAIN Co-Chair Anna Whiting Sorrell and Andy Huff, past GAIN attorney, at a GAIN meeting held in Helena
(Photo by Anna Whiting Sorrell)*

"As a department attorney working directly with Tribal Governments, the advice and direction provided by GAIN has been invaluable."

– Eli Clarkson, Attorney, Montana Department of Transportation

OFFICE OF INDIAN AFFAIRS



Governor Schweitzer with Lesa Evers and Jennifer Perez Cole, both of whom have served in his cabinet as the Director of Indian Affairs
(Photo by Guylaine Gelinas)

The Office of Indian Affairs was created in 1951. It has had varying influence in each Governor's Administration as the link between the State of Montana and Indian tribes and Indian people. There was never a doubt in the Schweitzer Administration of the importance of this office.

The Governor promised tribal leaders that this position would sit as part of his cabinet and would serve as a key advisor to himself, his key staff and those throughout state agencies. He kept the promise as his appointees were included in decision making regarding tribal issues, were instrumental in negotiations, traveled with the Governor to tribal locations and most importantly, were authorized to be the voice of the Administration in Indian Country.

"The Governor's Office of Indian Affairs has served a vital role during the Schweitzer Administration. Day in and day out they have worked hard to stay keenly connected to those in tribal communities and fulfill our promise to work in a respectful and genuine manner with Tribal Governments and Indian people all across Montana."

– Governor Brian Schweitzer

The Governor signed into law HB 193 which formally promoted the Coordinator of Indian Affairs to the Director of Indian Affairs, making the position commensurate with other members of the cabinet. This law officially ensures future Directors the level of access and influence Governor Schweitzer recognized was needed to effectively represent the needs and concerns of Indian people as they engage with the State.

From the start, the Office of Indian Affairs has been vital in communicating with tribes as the Governor asked that "we go to Indian Country, sit in tribal council chambers, and visit with tribal members." The lessons learned were then communicated to the state programs to ensure that services were provided and decisions were made government to government. This was done through the creation and maintenance of the Office of Indian Affairs website, by providing the annual tribal relations training to state employees, by developing the tribal relations handbook for state employees, by producing the tribal relations report, and by organizing and attending tribal visits to Helena and on every reservation across the State. Most importantly, the Indian Affairs office provided a place for tribal leaders to hang their coats, have a cup a coffee as they came through the front door of the State Capitol to advocate for their policies, just as the Governor promised in his inaugural address in 2005.



Indian Affairs Director Lesa Evers visits with CSKT Tribal Councilman Steve Lozar during a Tribal Relations training for state employees in Helena
(Photo by Jon Ebel)

"I believe the most important thing we do is to build, foster and preserve meaningful relationships. These strong relationships provide a foundation that allows the state, tribes and Indian people to work together to get so much more accomplished."

– Lesa Evers, Acting Director of Indian Affairs

TRIBAL LEADERS SUMMIT



Governor Schweitzer with Little Shell Tribal Chairman John Gilbert after a meeting in the Governor's Reception Room at the State Capitol in Helena

In 2007, the Montana Legislature passed and the Governor signed into law House Bill 105. It was a clarification bill addressing a 2003 law which requires the Governor to meet annually with tribal officials and include representatives of state agencies. It also expanded the language to include addressing tribal and state concerns and most importantly, discussing potential solutions.

"You will learn a whole lot more if you just sit and listen for just a little while."

– Governor Brian Schweitzer

Governor Schweitzer has fulfilled his promise to meet regularly with tribes not only in Helena but in their home communities - Governors to come may not. The law ensures his practice will continue long after he is gone.

At the first meeting with tribal leaders in Helena, the State developed a long agenda addressing the issues of importance to the State. It had a strict timeframe, with limited opportunity for interaction between the Tribes and the State officials. It was the way business with tribes had been conducted for decades. The Governor insisted it be changed after he listened to the tribal leaders as they asked for their issues to be heard.



Governor Schweitzer and State representatives meet with the Northern Cheyenne Tribal Council during the annual Tribal Leaders Summit held at the State Capitol in Helena

"I have met with Governor Schweitzer. I believe he has done more for Montana, including the enhancement of the government to government relationship between the Tribes and the State, than any other Governor in the State's history."

– Rick Kirn, Former Fort Peck Tribal Councilman

Over the past few years, the Governor has set aside an entire day to meet with each tribe individually to discuss items the Tribe has identified. He asks key staff and cabinet members to join him for the issues that pertain to their work area. The meetings begin in a good way with the Governor extending an offer to the tribal leadership to offer prayer or smudge. He then listens and his staff does the same, while taking notes to make sure items presented have appropriate follow up and are hopefully brought to resolution.

When the official business is done, tribal leaders have been invited to join the Governor and the First Lady at their home for dinner and conversation. In 2009, a reception was held at the Montana Historical Society the evening before the official Tribal Leaders Summit. Some years, lunch is served in the Hall of Governors where everyone enjoys a meal, conversation and some laughter, just like it would be done in a reservation community.

TRIBAL RELATIONS TRAINING

According to Montana law, training for “state agency managers and key employees who have regular communication with tribes on the legal status of tribes, the legal rights of tribal members, and social, economic, and cultural issues of concern to tribes” must occur on an annual basis §§2-15-143(1), MCA.

“I would have never imagined that leaders in state government and tribal officials would be here together learning about each other so we can better cooperate.”

– Steve Lozar, Confederated Salish and Kootenai Tribes Councilman



Governor Schweitzer addresses the 300 state employees in attendance at the 2010 Tribal Relations Training held at the Great Northern Hotel in Helena
(Photo by Jon Ebel)

This training requirement was transferred from the Department of Justice to the Governor’s Office during the Schweitzer Administration, and implemented with vigor as it became a vital aspect of the Governor’s promise to improve the relationship between the State and the Tribes.

State employees are the ambassadors of state policies implemented in Indian Country across Montana. The effectiveness and quality of the services delivered rest with them. Training of state employees on the basis of the unique relationship, legal status and circumstances of Indian tribes is key to their success.

“I had no knowledge of how to approach the Tribes. I am now more prepared.”

– 2011 Tribal Relations Training Attendee

The trainings under the direction of the Governor’s Office have informed state employees by demonstrating concrete examples of success found within state government. Successful state-tribal partnerships and negotiations to improve delivery of services are showcased.

Most importantly, the trainings include the voices of tribal people and the ways of tribal communities such as honoring the United States at the beginning of each event, starting with good words and prayer and sharing food and gifts. The intent of the training is to ensure that state employees have the tools to be more effective in doing their work with tribes.



University of Montana Lady Griz Coach Robin Selvig served as keynote speaker at the 2008 Tribal Relations Training held in Helena

“We ask you today to take the time to understand their world and appreciate the values they hold deep in their core . . . the respect for the land, for their elders and for their precious children who are the future of their tribe.”

– Governor Brian Schweitzer

Tribal Relations Report

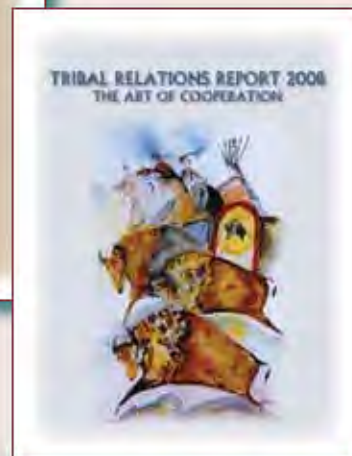
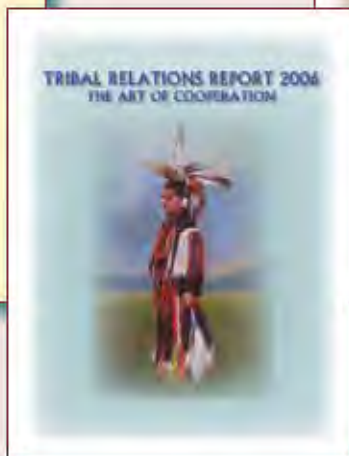
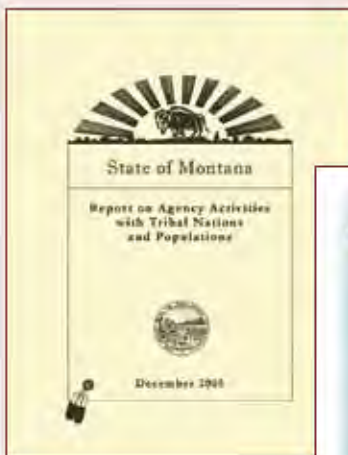
Governor Schweitzer promised to improve communication between the State of Montana and the Tribes on the day in 2005 when he was sworn in as the 23rd Governor of Montana.



Corwin "Corky" Clairmont and Linda King, artists and enrolled members of the Confederated Salish and Kootenai Tribes, speak about the meaning of having their work included in the Governor's 2011 Tribal Relations Report (Photo by Ian McEwen)

As he gathered with leaders of the eight tribal governments on day one, he assured tribal leaders his office would engage them in different ways in a consistent and ongoing manner. This included visits to reservations by the Governor, asking his key staff and cabinet members to go to tribal communities, inviting tribal leaders to Helena for formal tribal consultations on prominent issues, and having personal phone calls and visits as needed.

Another way to ensure the Governor's communication commitment was fulfilled was by publishing the annual Tribal Relations Report. The Governor's Office of Indian Affairs is the lead in producing the report and once published, staff often hand-delivers the report to each tribal government.



"Art is a very valuable tool. I choose to use it to express and show the beauty of the culture of Native Americans. It meant a lot to me to be asked to be a part of this year's report."

– Allen Knows His Gun, Crow Artist



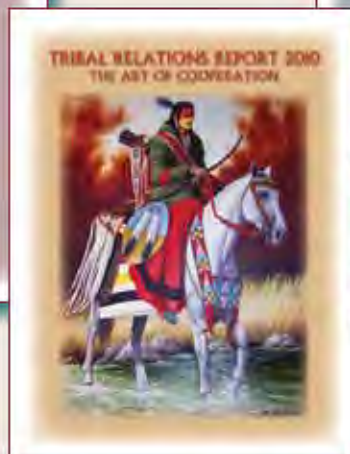
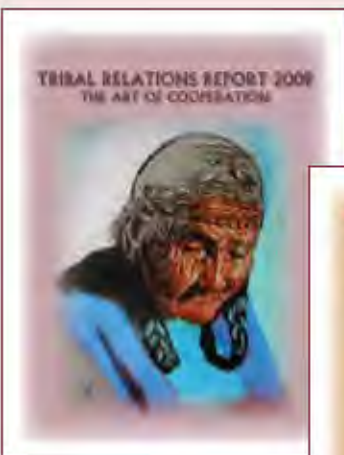
Acting Indian Affairs Director Lesa Evers presents Crow Artist Allen Knows His Gun a framed copy of the 2010 Tribal Relations Report signed by Governor Schweitzer
(Photo by Nik Griffith)

Intended to promote and strengthen communication between the State of Montana and Tribal Nations, the Tribal Relations Report is a result of the legislation passed in the 2003 legislature that requires an annual report to tribal governments describing the government to government activities between the State of Montana and the Tribes by September 15 of each year. While mandated in state law, for the Schweitzer Administration it was simply the right thing to do.

Before the Report could be written, the Governor needed a way to gather information across state agencies in a consistent manner. Therefore, the State Tribal Activities Database was created. Staff throughout state government were trained on the types of activities to submit for inclusion in to the Report. Agency directors were asked to provide policies implemented and activities conducted throughout the year to highlight the Governor's promise to Indian people.

With information and a selection of a prominent Indian artist, the Tribal Relations Report has progressed from a plain document to a colorful compilation of stories, pictures and quotes reflecting the growth in the relationship of the State of Montana and the Tribes and tribal people over the time of the Schweitzer Administration.

The covers of each of the reports are displayed to show those produced under the Schweitzer Administration. They can be accessed on the Governor's Office of Indian Affairs website located at <http://tribalnations.mt.gov/trreports.asp>.



GOVERNOR APPOINTMENTS

Governors in Montana appoint hundreds of Montanans to serve on boards, councils and commissions. Each of the board missions differ. The expertise and knowledge of appointees is vast and expands the Governor's ability to reach all across Montana.

"Having differing perspectives at the table makes for a healthier discussion and in the end, better decisions."

– Governor Brian Schweitzer



Jackie Parsons, enrolled member of the Blackfeet Tribe, serves as long time Chair of the Montana Arts Council
(Photo by Marilyn Parsons)

Some of these boards provide guidance and set policies, such as the Board of Regents for the Montana University System and the Transportation Commission for the Montana Department of Transportation. Other councils and commissions may provide advice to the Governor on a variety of topics ranging from the management of noxious weeds to promoting their vision for economic development in Montana. All of them help to set the direction of the State.



Reuben Mathias, Burial Preservation Board Chair and Confederated Salish and Kootenai Tribal Councilman, visits with Governor Schweitzer in the State Capitol

The Governor committed to honor the diversity of the State including geography, gender, sexual orientation, disability and certainly race as selection for boards and commissions are made. He promised to include Native Americans in state government in the decision making processes and kept that promise by appointing more Indians to Montana's Boards and Commissions than all of the previous 22 Governors combined.

The inclusion of Indians in state government provides the unique opportunity for individuals to share their perspective, knowledge, and vision for a more efficient state government.

Never before had an Indian chaired the Transportation Commission or served on the Fish, Wildlife and Parks Commission but for the past eight years, it has been common practice. With these essential voices heard as decisions are made by the boards and commissions, Montana is better.

"I was invited through the Governor's Office to be a part of an advisory committee for workforce development. I really appreciated the confidence they had in me to have a voice for Indian people. I was honored to serve in that capacity."

– Dr. David Yarlott, President, Little Big Horn College

There have also been opportunities for the Governor to make appointments and special acknowledgements, such as in September 2009 when he appointed **Henry "Hank" Real Bird** as Montana's Poet Laureate. In recognition of exceptional talent and accomplishment, the role of Poet Laureate is to encourage appreciation of poetry and literacy in Montana through readings and presentations and making poetry available to a statewide audience.



Henry Real Bird, Crow tribal member, served for two years as Montana's 3rd Poet Laureate



Leon Weider, an enrolled member of the Confederated Salish and Kootenai Tribes, is presented with a framed picture of him and his horse signed by Governor Schweitzer. Standing with him is Karin Billings, Vice Chair of the Commission on Community Service, First Lady Nancy Schweitzer, Public Health and Human Services Director Anna Whiting Sorrell and Lt. Governor John Bohlinger

In 2008, **Jack Gladstone**, Blackfeet storyteller and lecturer, served as Montana Tribal Liaison and spokesperson for the U.S. Capitol Tree Lighting Event in Washington, DC. Montana provided the 60-plus foot Christmas tree from the Bitterroot National Forest for the event themed "Sharing Montana's Treasures." Jack created and performed the official song of the Christmas tree lighting, "Heart of Montana," as part of the ceremony.



*Blackfeet Troubadour Jack Gladstone performing at the 2008 U.S. Capitol Tree Lighting Event in Washington, DC
(Photo by Architect of the Capitol)*



*Northern Cheyenne artist Alaina Buffalo Spirit enjoys time with the students from Chief Dull Knife College in Lame Deer as they create ornaments for the National Christmas tree in Washington, DC
(Photo by Casey Page, Billings Gazette)*

A self taught artist and an enrolled member of the Northern Cheyenne Tribe, **Alaina Buffalo Spirit** was selected by the Governor's Office to create Montana's Christmas ornaments for the 2011 National Christmas Tree display and the tree in the U.S. Capitol Visitor Center in Washington, DC. To help create the ornaments, she chose students in an art class from Chief Dull Knife College in Lame Deer.

The following section lists the more than 250 gubernatorial appointments that have been made since Governor Schweitzer took office in January 2005.

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Shaunda Albert	Pablo	Salish	Vocational Rehabilitation Council
Aimee R. Ameline	Great Falls	Little Shell	Board of Dentistry
Mona Amundson	Glasgow	Turtle Mountain	Vocational Rehabilitation Council
Henry Anderson	Helena	Little Shell	Burial Preservation Board
Shannon Augare	Browning	Blackfeet	Advisory Council on Economic Security for Montana Families
			Board of Crime Control
Faith Bad Bear-Barlette	Crow Agency	Crow	Historical Records Advisory Council
Johnel Barcus	Billings	Blackfeet	Community Service Commission
Leonard Bauer	Ashland	Navajo	Air Pollution Control Advisory Council
Dean Bear Claw	Billings	Crow	Film and Television Advisory Council
Daniel Belcourt	Missoula	Chippewa Cree	Reserved Water Rights Compact Commission
Tony Belcourt	Box Elder	Chippewa Cree	Board of Veterinary Medicine
Morris Belgard	Hays	Gros Ventre	Burial Preservation Board
William Big Day	Crow Agency	Crow	Burial Preservation Board
Prairie Bighorn	Lame Deer	Northern Cheyenne	Vocational Rehabilitation Council
Belden Billy	Box Elder	Chippewa Cree	Governor's Disabilities Advisory Council
Dyani Bingham	Billings	Little Shell	Tourism Advisory Council
Margaret Bird	Browning	Blackfeet	Postsecondary Scholarship Advisory Council
Joe Bird Rattler	Browning	Blackfeet	Horse Racing Task Force
Betty Bishsel	Joliet	Chippewa	Public Defender Commission
Audrey Black Eagle	Lodge Grass	Crow	Board of Housing
Russell Boham	Great Falls	Little Shell	State-Tribal Economic Development Commission
David E. Boyd	Poplar	Assiniboine Sioux	Board of Veterans' Affairs
Connie Bremner	Browning	Blackfeet	Aging Advisory Council
			Governor's Disability Advisory Council
Clarena Brockie	Harlem	Gros Ventre	Postsecondary Scholarship Advisory Council
Caroline Brown	Harlem	Assiniboine Gros Ventre	State-Tribal Economic Development Commission
Robert Buckles	Bozeman	Assiniboine	Board of Aeronautics
Julie Cajune	Arlee	Salish	Human Rights Commission
Cindy Carrywater	Hays	Gros Ventre	Library Commission
Charles Charette	Lame Deer	Crow	Telecommunications Access Services for Persons with Disabilities Committee
Reno Charette	Billings	Crow	Board of Veterans' Affairs
Corwin "Corky" Clairmont	Ronan	Salish Kootenai	Montana Arts Council
Ruby Clark	Poplar	Assiniboine	Traumatic Brain Injury Advisory Council

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Eloise Cobell	Browning	Blackfeet	Board of Investments
Peggy Cochran	Missoula	Chippewa Cree	Family Health Advisory Council
Jacqueline Colombe	Basin	Chippewa Sioux, Turtle Mountain	Vocational Rehabilitation Council
Betty Cooper	Heart Butte	Blackfeet	Mental Disabilities Board of Visitors
Bert Corcoran	Box Elder	Chippewa Cree	Noxious Weed Summit Advisory Council
Doug Cordier	Columbia Falls	Salish Kootenai	Board of Public Education
Jasmine Courville-Brown	Ronan	Salish Kootenai	Flathead Basin Commission
Delina Cuts The Rope	Harlem	Assiniboiné Gros Ventre	State-Tribal Economic Development Commission
Emorie Davis Bird	Browning	Blackfeet	Human Rights Commission State-Tribal Economic Development Commission
Ed DesRosier	East Glacier Park	Blackfeet	Tourism Advisory Council - Chair
Mike DesRosier	Browning	Blackfeet	State Workforce Investment Board Vocational Rehabilitation Council
Isaiah Devereaux	Glasgow	Sioux	Montana Council on Developmental Disabilities
Michael Dolson	Plains	Salish Kootenai	Research and Commercialization Technology Board
Johnny Doney	Poplar	Assiniboiné Sioux	Land Information Advisory Council
Ronald Doney	Great Falls	Little Shell	State-Tribal Economic Development Commission
Peter Dupree	Poplar	Assiniboiné Sioux	Statewide Independent Living Council
Darryl Dupuis	Polson	Salish Kootenai	Board of Pardons and Parole
Doug Dupuis	Pablo	Salish Kootenai	Noxious Weed Summit Advisory Council
Joe Durglo	Pablo	Salish Kootenai	State-Tribal Economic Development Commission
Melbert Eaglefeathers	Butte	Northern Cheyenne	Board of Pardons and Parole
Lesia Evers	Helena	Blackfeet, Turtle Mountain	Interagency Coordinating Council for State Prevention Programs State-Tribal Economic Development Commission Board of Veterans' Affairs
Allison Failing	Poplar	Assiniboiné Sioux	Fetal Alcohol Spectrum Disorder Advisory Council
Mary Failing	Poplar	Assiniboiné Sioux	Statewide Interoperability Executive Advisory Council
Donna Falls Down	Hardin	Crow	Youth Justice Council

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
William Falls Down Sr.	Hardin	Crow	Private Lands/Public Wildlife Council
Allen Fisher	Ashland	Northern Cheyenne	Board of Horseracing State-Tribal Economic Development Commission
Conrad Fisher	Busby	Northern Cheyenne	Burial Preservation Board
Gisele Forrest	Missoula	Assiniboine	Board of Public Education
Dale Four Bear	Poplar	Assiniboine Sioux	Youth Justice Council
Carl Four Star	Poplar	Assiniboine	Burial Preservation Board
Robert P. Four Star	Wolf Point	Assiniboine	Burial Preservation Board
Everall Fox	Billings	White Clay	Children's Trust Fund Governor's Advisory Council on Economic Security for Montana Families
Joe Fox Jr.	Lame Deer	Northern Cheyenne	State-Tribal Economic Development Commission
Bob Gauthier	Ronan	Salish Kootenai	Board of Housing
Georgia Gibbs-Atkinson	Poplar	Assiniboine Sioux	State Workforce Investment Board
Skye Gilham	Browning	Blackfeet	Burial Preservation Board
Gabriel Grant	Browning	Blackfeet	Public Defender Commission
Gerald Gray	Billings	Little Shell	State-Tribal Economic Development Commission
Leonard Gray	Pablo	Salish Kootenai	State-Tribal Economic Development Commission
Margaret Hall-Bowman	Pablo	Salish Kootenai	Board of Pardons and Parole
Lafe Haugen	Lame Deer	Northern Cheyenne	Montana Council on Homelessness
Keith Heavy Runner	Browning	Blackfeet	Board of Veterans' Affairs
Tracy Hentges	Wolf Point	Assiniboine Sioux	Rangeland Resources Committee
Georgette Hogan Boggio	Hardin	Crow	Public Safety Officer Standards and Training Council
Kermit Horn	Harlem	Gros Ventre	Vocational Rehabilitation Council
George Horse Capture Sr.	Great Falls	Gros Ventre	Montana Historical Society Board of Trustees
Rhonda Howlett	Arlee	Salish Kootenai	Family Health Advisory Council
S. Kevin Howlett	Arlee	Salish Kootenai	Transportation Commission - Chair
Jon Ille	Hardin	Crow	Historical Records Advisory Council
Lloyd Irvine	Pablo	Salish Kootenai	State-Tribal Economic Development Commission
Lloyd Jackson	Pablo	Salish Kootenai	Board of Veterans' Affairs
Jolene Jacobson	Pablo	Assiniboine Sioux	State Emergency Response Commission
Jessie James-Hawley	Harlem	Assiniboine Gros Ventre	Montana Advisory Council on Civil Rights Honoring Martin Luther King, Jr. Aging Advisory Council

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Ed Joiner	Lame Deer	Crow	Statewide Interoperability Executive Advisory Council
Denise Juneau	Helena	Blackfeet, Mandan Hidatsa	Kindergarten to College Work Group State Workforce Investment Board
Charlotte Kelley	Clancy	Assiniboine	Board of Radiologic Technologies
L. Jace Killsback	Lame Deer	Northern Cheyenne	State-Tribal Economic Development Commission
Tracy King	Harlem	Assiniboine	Community Service Commission
Barbara "Malia" Kipp-Camel	Ronan	Blackfeet	Montana High School Association
Darrell Kipp	Browning	Blackfeet	Lewis and Clark Bicentennial Commission - Chair
George Kipp	Browning	Blackfeet	State Workforce Investment Board
Penny Kipp	Pablo	Salish	Corrections Advisory Council Youth Justice Council
Roberta Kipp	Browning	Cherokee	Childrens Trust Fund
Richard Kirn	Poplar	Assiniboine Sioux	Board of Crime Control Reserved Water Rights Compact Commission
Ronald Kittson	Browning	Blackfeet	State-Tribal Economic Development Commission
Thomas Kuka	Valier	Blackfeet	Concealed Weapon Advisory Council
Jerry Lamb	Helena	Gros Ventre	State-Tribal Economic Development Commission
Rosalyn LaPier	Missoula	Blackfeet	Historical Preservation Review Board
Polly LaTray	Helena	Blackfeet	Board of Veterans' Affairs
Ed Lavenger	Havre	Little Shell	Burial Preservation Board
John Lei	Lame Deer	Northern Cheyenne	Air Pollution Control Advisory Council
Teresa Lewis	Harlem	Chippewa, Turtle Mountain	Mental Disabilities Board of Visitors
Steve Lozar	Polson	Salish Kootenai	Montana Historical Society Board of Trustees - President
Gary A. Macdonald	Wolf Point	Chippewa	County Printing Board
Kevin Madman	Browning	Blackfeet	Corrections Advisory Council
Melveena Malatare	Browning	Blackfeet	Traumatic Brain Injury Advisory Council
Carol Mason	Helena	Blackfeet	Montana Council on Homelessness
Reuben Mathias	Pablo	Salish Kootenai	Burial Preservation Board - Chair
Lewis Matthews	Wolf Point	Assiniboine	Public Safety Officer Standards and Training Council
Shirley McDermott	Laurel	Chippewa, Turtle Mountain	Board of Realty Regulation

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Wyman McDonald	Ronan	Salish Kootenai	Board of Hearing Aid Dispensers
Thomas Meeks	Great Falls	Blackfeet	Board of Funeral Service
Rodney Miller	Wolf Point	Assiniboine Sioux	State Workforce Investment Board
			State-Tribal Economic Development Commission
E.T. "Bud" Moran	Pablo	Salish Kootenai	State-Tribal Economic Development Commission
John Murray	Browning	Blackfeet	Burial Preservation Board
Elinor Nault	Box Elder	Chippewa Cree	Youth Justice Council
Dale Nelson	Ronan	Salish Kootenai	State Emergency Response Commission
Theda New Breast	Babb	Blackfeet	Public Defender Commission
Linda Nielsen	Nashua	Assiniboine	Alternative Livestock Advisory Council
			Board of Livestock
			County of Origin Labeling Advisory Council
Leroy Not Afraid	Crow Agency	Crow	Montana Consensus Council
Evelyn Oats	Box Elder	Chippewa Cree	Statewide Independent Living Council
Yolanda Old Dwarf	Crow Agency	Crow	State-Tribal Economic Development Commission
Anita Old Bull Big Man	Billings	Crow	Board of Veterans' Affairs
Raymond Parker	Box Elder	Chippewa Cree	State-Tribal Economic Development Commission
Shawn Parker	Box Elder	Chippewa Cree	Montana Council on Developmental Disabilities
James Parker Shield	Great Falls	Little Shell	State-Tribal Economic Development Commission
Jackie Parsons	Browning	Blackfeet	Montana Arts Council - Chair
Gerald Pease	Lodge Grass	Crow	Family Support Services Advisory Council
			Statewide Independent Living Council
Janine Pease	Crow Agency	Crow	Board of Regents
			Human Rights Commission
			Kindergarten to College Work Group
Santos Perez	Pablo	Salish Kootenai	Vocational Rehabilitation Council
Jennifer Perez Cole	Bozeman	Assiniboine	Board of Veterans' Affairs
			State-Tribal Economic Development Commission
Lanette Perkins	Missoula	Crow	Board of Nursing
Lorin Peterson	Pablo	Salish Kootenai	Land Information Advisory Council
John Pipe	Wolf Point	Assiniboine	Interagency Disabilities Advisory Council

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Terry Pitts	Pablo	Salish Kootenai	State-Tribal Economic Development Commission
Cheryl "Jill" Plumage	Harlem	Gros Ventre	Fetal Alcohol Spectrum Disorder Advisory Council
Dolores Plumage	Chinook	Salish	Tourism Advisory Council
Karen E. Powell	Helena	Blackfeet	State Tax Appeals Board
Henry Pretty On Top	Lodge Grass	Crow	Board of Social Work Examiners and Professional Counselors
Patricia Quisno	Harlem	Gros Ventre (White Clay)	Agriculture Development Council
Randy Randolph	Havre	Little Shell	Burial Preservation Board State-Tribal Economic Development Commission
Harvey Rattey	Glendive	Little Shell	Board of Veterans' Affairs
Henry "Hank" Real Bird	Crow Agency	Crow	Montana Poet Laureate
Shawn Real Bird	Crow Agency	Crow	Board of Horseracing State-Tribal Economic Development Commission - Chair
Kevin Red Star	Roberts	Crow	Montana Arts Council
George Reed Sr.	Crow Agency	Crow	Burial Preservation Board
Cheryl Reevis	Browning	Blackfeet	State-Tribal Economic Development Commission
Katherine Rink	East Glacier Park	Blackfeet	Burial Preservation Board
Major Robinson	Billings	Northern Cheyenne	Board of Regents Board of Research and Commercialization Technology Board of Veterans' Affairs State Workforce Investment Board
Rick Robinson	Lame Deer	Northern Cheyenne	Youth Justice Council
Tracy Robinson	Lame Deer	Northern Cheyenne	State-Tribal Economic Development Commission
Tauzha Rukstad	Shepherd	Little Shell	MSU-Billings Local Executive Board
Roger "Sassy" Running Crane	Heart Butte	Blackfeet	State-Tribal Economic Development Commission
Janet Runnion	Box Elder	Chippewa Cree	Family Health Advisory Council
Reuben Runsabove	Billings	Northern Cheyenne	Youth Justice Council
Ryan Rusche	Wolf Point	Assiniboine	Human Rights Commission
Angela Russell	Lodge Grass	Crow	Board of Crime Control
Majel Russell	Billings	Crow	Public Defender Commission
Emily Matt Salois	Missoula	Blackfeet	Corrections Advisory Council Youth Justice Council

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Richard Sangrey	Box Elder	Chippewa Cree	Economic Development Advisory Council State-Tribal Economic Development Commission
Mark Sansaver	Wolf Point	Assiniboine Sioux	Lewis and Clark Bicentennial Commission
James Shanley	Poplar	Assiniboine	Montana Committee for the Humanities
James L. Sias	Ronan	Salish Kootenai	Board of Speech-Language Pathologists and Audiologists
Marilyn Silva	Wolf Point	Chippewa Cree	Burial Preservation Board
Lucy Simpson	Lame Deer	Navajo	Human Rights Commission
Clarence Sivertsen	Belt	Little Shell	State-Tribal Economic Development Commission
Gayle Skunkcap Jr.	Browning	Blackfeet	Board of Environmental Review
Ivan Small	Poplar	Crow	Public Defender Commission
Jennie Small Lafranier	Lame Deer	Northern Cheyenne	State-Tribal Economic Development Commission
Tracie Small	Crow Agency	Crow	Board of Crime Control
Veronica Small-Eastman	Lodge Grass	Crow	Corrections Advisory Council
Forrest Smith	Poplar	Assiniboine Sioux	State-Tribal Economic Development Commission
Jana Smith-Streitz	Butte	Salish Kootenai	Board of Athletics
Wayne Smith	Valier	Blackfeet	Board of Oil and Gas Conservation
William Snell	Billings	Crow Assiniboine	Public Defender Commission
Troy Spang	Ashland	Northern Cheyenne	Statewide Independent Living Council
Rufus Spear	Lame Deer	Northern Cheyenne	Burial Preservation Board
Bernard "Book" St. Goddard	Browning	Blackfeet	Board of Athletics
A.T. "Rusty" Stafne	Wolf Point	Assiniboine Sioux	Fish, Wildlife and Parks Commission
James Steele Jr.	Arlee	Salish Kootenai	Community Service Commission
Patty Stevens	Ronan	Salish Kootenai	Interagency Coordinating Council for State Prevention Programs
Barb Stiffarm	Harlem	Blackfeet	Governor's Advisory Council on Economic Security for Montana Families
Loren "Bum" Stiffarm	Harlem	Assiniboine Gros Ventre	State-Tribal Economic Development Commission Burial Preservation Board
Beverly Stiller	Lame Deer	Northern Cheyenne	Board of Speech-Language Pathologists and Audiologists
Donnalyn Strangeowl	Ashland	Northern Cheyenne	Youth Justice Council
Videl Stump Sr.	Box Elder	Chippewa Cree	Burial Preservation Board
Linwood Tall Bull	Busby	Northern Cheyenne	Aging Advisory Council Burial Preservation Board

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Tom Tanner	Arlee	Salish Kootenai	Board of Professional Engineers and Land Surveyors Research and Commercialization Technology Board
Mike Tatsey	Valier	Blackfeet	Board of Horseracing
Carmen Taylor	Polson	Salish	Education Commission of the States
Arlene Templer	Pablo	Salish Kootenai	Vocational Rehabilitation Council
Hannah Tillman	Crow Agency	Crow	Public Safety Officer Standards and Training Council
Elaine Topsky	Box Elder	Chippewa Cree	Governor's Advisory Council on Economic Security for Montana Families
Ray "Topper" Tracy	Stevensville	Crow	Board of Horseracing
Carl Venne	Crow Agency	Crow	Corrections Advisory Council
Teresa Wall-McDonald	Pablo	Salish	Workforce Investment Board
Nancy Warneke-Gaynor	Whitefish	Salish Kootenai	Montana Quarter Design Selection Commission
Frances Weeks	Poplar	Assiniboine	Public Safety Officer Standards and Training Council
Woodrow "Jay" Wells	Browning	Blackfeet	State-Tribal Economic Development Commission
Walter White Tail Feather	Poplar	Assiniboine Sioux	State-Tribal Economic Development Commission Governor's HIV / AIDS Advisory Council Economic Development Advisory Council
Alice Whiteman	Missoula	Northern Cheyenne	Board of Chiropractors Board of Personnel Appeals
Channis Whiteman	Crow Agency	Crow	Corrections Advisory Council
Anna Whiting Sorrell	Evarto	Salish	Building Codes Council Information Technology Board Interagency Revenue Sharing Negotiation Task Force GAIN Co-Chair Kindergarten to College Work Group Montana Council on Developmental Disabilities Small Business Health Insurance Pool Board Statewide Interoperability Executive Advisory Council State Workforce Investment Board Children's Trust Fund
Mylene Widner	Billings	Crow	Statewide Independent Living Council
Michelle Williamson	Pablo	Hawaiian	Vocational Rehabilitation Council

Governor Appointees to Boards, Councils and Commissions 2005-2012

First	City	Ethnicity	Board
Alvin Windy Boy Sr.	Box Elder	Chippewa Cree	Montana Grass Conservation Commission
Jonathan Windy Boy	Box Elder	Chippewa Cree	Kindergarten to College Work Group State-Tribal Economic Development Commission
Lola Wippert	Browning	Blackfeet	State-Tribal Economic Development Commission
David Yarlott	Crow Agency	Crow	Correctional Enterprises Advisory Council
Margaret Anne Yellow Kidney	Browning	Blackfeet	Fetal Alcohol Spectrum Disorder Advisory Council
Eleanor Yellowrobe	Havre	Gros Ventre	Montana Consensus Council
Jackie Yellowtail	Crow Agency	Crow	Tourism Advisory Council
Sara Young	Lame Deer	Crow	Burial Preservation Board
Mavis Young Bear	Harlem	Assiniboine Sioux	Vocational Rehabilitation Council



*Governor's Boards & Commissions meeting for Indian Appointees held at the State Capitol
(Photo by the Governor's Office)*

ECONOMIC DEVELOPMENT



ECONOMIC DEVELOPMENT

“As we advance Montana’s economic and job development, our commitment to job creation in Indian Country must continue to be a priority. We have strengthened the state’s commitment to this over the last eight years, putting people, programs and funding in place to advance the cause. It is my hope that this strong commitment will continue in succeeding Administrations. Indian Country deserves no less.”

– Governor Brian Schweitzer



Walter White Tail Feather, Fort Peck Economic Development Director, and Energy Development Specialist Chantel Schieffer from the Department of Commerce visit about a proposed renewable energy project during a meeting at the tribal headquarters in Poplar

facility. The grant was used to renovate the building and create a place where tribal members could sell their arts and crafts to travelers along Highway 212. The economic benefit of this facility is enormous as jobs were created to manage the facility and to hire sales clerks. Now there is a place where local artisans can sell their crafts.

The **Crow** Tribe created the **Apsáalooke Nation Revolving Fund** with ICED funds when it was identified there was a lack of financing for small businesses in Crow Country. Started in 2006 and continuing today, the Crow Tribe has established a healthy revolving loan fund to provide financing opportunities not readily accessible in Indian Country.

The foremost promise made by Governor Brian Schweitzer was to work with tribal governments to build the economic infrastructure in Indian Country. It was highlighted during the transition in 2004 and continued throughout the Administration. Indian Country expressed the need for a partnership between the State of Montana and Tribal Governments. Governor Schweitzer listened to the Tribes and promised to work together, government to government, for economic development on each reservation.

The cornerstone of the Governor’s policy is the **Indian Country Economic Development (ICED)** program located within the Montana Department of Commerce. Grants are awarded to fund economic priority projects proposed by the tribes and strategically invests in strengthening the economies of tribal communities.

The Indian Country Economic Development program has funded a number of successful enterprises over the past eight years. A sampling of these projects follow.

The **Northern Cheyenne** Tribe used ICED funding for the Northern Cheyenne **Arts, Crafts and Cultural Tourism**



Governor Schweitzer, Northern Cheyenne President Leroy Spang and Tribal Attorney Steve Chestnut share some laughs while visiting with Steven Leer, Chairman of Arch Coal, at the Tribal Headquarters in Lame Deer

Promises Made, Promises Kept

"The Fort Peck Tribes have had tremendous success with the Indian Country Economic Development fund. We have been able to leverage the dollars to obtain additional funding for projects like a new building in our industrial park to the improvement of an old rail spur. Both of these projects brought new development and ultimately new jobs to the Fort Peck Reservation."

– Walter White Tail Feather, Economic Development Director for the Fort Peck Tribes



Little River Smokehouse employees, Rebecca "Bea" Clark and Harold "Jiggs" Main, serving customers at the Little River Smokehouse at Fort Belknap Agency

The **Assiniboine and Gros Ventre** Tribes of the Fort Belknap Reservation initially used ICED to fund the startup of the **Little River Smokehouse** to produce specialty smoke meats made primarily of buffalo meat for products such as jerky, summer sausage, snack sticks and spicy sausage. Subsequent ICED grants have helped the Fort Belknap Indian Community expand the "Smokehouse" brand. There is now a Smokehouse Grill that features Smokehouse meat products on the menu and in 2011, the Tribes established the Smokehouse Java and Smokehouse Grocery, selling the specialty meats. Governor Schweitzer distributed donated Little River Smokehouse products when he traveled to New York City and promoted Montana in Times Square. Smokehouse jerky was shared with the hosts on a MSNBC morning show.

"During the Schweitzer Administration, the Montana Department of Commerce provided the first consistent, state-funded economic development source for tribal government and Native-owned businesses in Montana's history. We are committed to supporting our local economies and empowering Native-owned businesses."

– Dore Schwinden, Director of the Montana Department of Commerce

Other projects funded with Indian Country Economic Development grants have included:

Through the **Blackfeet** Manpower program, the Blackfeet Tribe utilized some of their early ICED funds to complete **disaster training** for 500 individuals to become certified to be able to respond to FEMA disasters. Shortly after training these certified responders, they were deployed to hurricane Katrina.

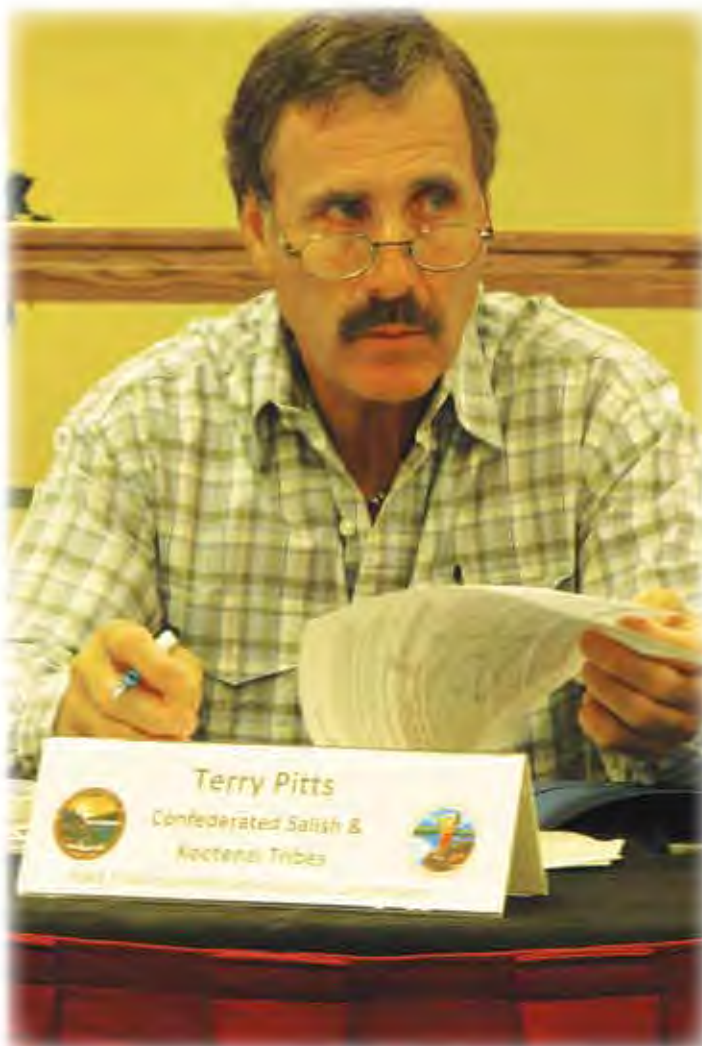
The **Chippewa Cree** Tribe of the Rocky Boy's Reservation used their ICED funds for the **training** of nine tribal members to become **Certified Nurses Aide's** to provide care services to housebound and elderly clients. In addition, a tribal member was trained as a tribal veteran's representative to assist Chippewa Cree veterans with obtaining VA benefits such as service connected disability payments and health care services.

The **Confederated Salish and Kootenai** Tribes of the Flathead Reservation used ICED funds when a business lease trainee was **trained** to evaluate tribal properties for their best usage. A market analysis of the tribe's small diameter woods was also analyzed to determine appropriate commercial value and usage of this timber inventory.

The **Assiniboine and Sioux** Tribes of the Fort Peck Reservation invested a portion of their funds into an oilfield services **feasibility analysis** whereby Fort Peck Tech services could provide oil pipe rethreading services to the drilling operations currently drilling in the Bakken oil area.



Yolanda Old Dwarf Good Voice (left) presenting Jovonna Wuttunee with a Crow Revolving Loan Fund Micro Loan Check
(Photo by Department of Commerce)



Terry Pitts, State Tribal Economic Development Commissioner and Confederated Salish and Kootenai Tribal Councilman, at a recent STED meeting

The **Little Shell Chippewa** Tribe utilized ICED funds to have a timber analysis performed on a piece of property they own located in Flathead County.

Crucial to the Governor's economic success in Indian Country was working closely with the **State Tribal Economic Development Commission (STED)**, whose members are recommended by the tribes and appointed by the Governor. The Commission opened and cultivated the lines of communication between the State and the Tribes on this critical mission.

In fact, the **Governor's Office of Economic Development (GOED)** has a member on the Commission itself and actively participates in all Commission activity from the Governor's level. Throughout the Administration, GOED, along with the Montana Department of Commerce, have had Native American staff members specifically focused on Indian Country economic development and have worked hard to make STED and ICED permanent, including their funding.

The State Tribal Economic Development Commission assisted with a major economic development strategy when \$5 million dollars was appropriated to tribes in Montana for infrastructure and energy efficiency projects, known as the

“Had it not been for the Montana Indian Equity Fund, I would not have started A Cheyenne Voice. As a small business person, I commend Governor Schweitzer and his staff for this innovative program that really does stimulate individual business development in Indian Country.”

– Clara Caufield, owner of A Cheyenne Voice, a local newspaper now in its 3rd year serving the Northern Cheyenne Reservation and surrounding communities

Tribal Infrastructure and Energy Efficiency Reinvestment Program. From water projects to telecommunication systems, to efficiency renovations of tribal properties, the one-time only funding provided the opportunity to create jobs and improve tribal infrastructure.

Another key component of the economic development strategy for Indian Country was the **Montana Indian Equity Fund**, providing grant funding for business start-up or expansion for Native American small business owners in reservation communities and those owned but operated off the reservation. Since its inception in 2006, 91 Indian-owned small businesses have been supported, and today 74 remain “open for business.”

Indianpreneurship[®], another piece that falls under the economic development strategy outlined in the Indian Country Economic Development program, supports Indian businesses with training and technical assistance. This often serves as the precursor to applying for the Montana Indian Equity Fund or a bank loan through a lending institution.

Infrastructure is critical to promoting economic development on reservations. Many tribes, including the Crow and the Blackfeet, have successfully applied for the **Treasure State Endowment Program** which is administered by the Department of Commerce. Commonly referred to as TSEP, this program is designed to assist communities with the financing of public facilities projects.

Native American artists and craftsmen have long identified the need to market their products and to ensure authenticity of those products. The Montana Department of Commerce listened and worked with tribal members to create the **Native American Made in Montana** logo and initiative. Now, products made in Montana by enrolled members of a Montana tribe, can utilize the new logo on their products.



A billboard on the Blackfeet Indian Reservation promoting the Native American Made in Montana label

The Native American Made in Montana program has many objectives including encouraging buyer market awareness and demand for authentic Native American products. Also included is providing education, registration and marketing consultation to emerging producers. A comprehensive awareness campaign and follow up with individual businesses has produced significant exposure for registered Native American Made in Montana products to domestic and international buyers.

A major goal was accomplished when tribal governments were provided direct access to the **Big Sky Trust Fund**, a fund aimed at assisting businesses planning activities and job creation. Since 2009, tribes have secured grants and then leveraged the funding of over a half a million dollars for economic development projects. Each of these activities would indicate a policy shift in the State of Montana and tribal governments, but collectively it is a significant change with long lasting impact. Just as in any economic development effort, some of the Tribes' efforts have succeeded and some not but in the end the promise of Montana to be good partners was kept.

"Tribal governments have the opportunity to post their bids on one of the State's most visited websites. By doing so, they can reach an even broader audience of businesses interested in competing to provide supplies and services to their jurisdiction."

– Sheryl Olson, Deputy Director, Department of Administration



*Foundation walls being poured at the Montana Department of Transportation storage site in Busby on the Northern Cheyenne Reservation
(Photo by Cody Mitchell)*

Recognizing the opportunity exists to expand the reach of tribal purchasing agents, the State Procurement Bureau in the Department of Administration, extended the use of the State's **One-Stop Vendor** website to all Montana Tribal Governments. Tribes now have the option to place invitations for bids and requests for proposals on the website, increasing notification to potential service and supply vendors.

Tribal governments also have the ability to take advantage of the volume purchasing of state government by using many of the contracts for commonly used items. Once a tribe has signed up with the State Procurement Bureau, they can utilize these term contracts to acquire a variety of supplies and services which can reduce their operating expenses and simplify their purchasing processes.

The Department of Administration's Architecture and Engineering Division assists other state agencies and is involved in the design, bidding and construction of buildings throughout Montana including the Indian reservations. The Northern Cheyenne Tribe and the Department of Transportation were able to utilize their Tribal Employment Rights Ordinance agreement for a new equipment storage building for the Montana Department of Transportation at the Busby site located on the Northern Cheyenne Reservation.

"The Department works cooperatively with Tribes to increase employment opportunities utilizing TERO MOU's to make certain contractors and subcontractors are aware of tribal employment ordinances on and near reservations, and increase tribal member employment by ensuring projects are constructed with TERO-approved employees."

– Tim Reardon, Director, Director of Transportation



The new Two Medicine Bridge located on the Blackfoot Reservation nears completion – many tribal members were employed during the construction period

When complete, the new building at Busby will provide space for snow plows and other heavy equipment.

Tribal Employment Rights Ordinance (TERO) offices ensure that Native Americans are employed on reservation projects and facilitate business and other economic opportunities.

The Department of Transportation maintains TERO agreements with the Tribal Governments. These agreements require that the department work with TERO offices to set out the hiring and other requirements for highway projects within reservation boundaries. They also require that the department pay a fee based on the department's projects on each reservation. These fees, in part, fund the TERO offices.

The Federal Highway Administration will participate in contracts where TERO fees are used for the identified increased costs of hiring Native American workers for federal aid projects and include job referrals, counseling, placement and training.

The following table shows the amount of revenue the tribes received through revenue sharing and TERO fees in fiscal year 2012.

State-Tribe Revenue Sharing and TERO Agreements – Fiscal Year 2012				
Reservation	Tobacco	Alcohol	Motor Fuels	TERO
Blackfeet	\$1,242,363	\$207,816	\$1,040,733	\$579,492
Crow	\$1,069,949	N/A	\$892,534	\$122,734
Flathead	Quota – MCA, 16-II-155	N/A	New Agreement Effective 8/30/2012	\$37,390
Fort Belknap	\$460,368	\$96,987	\$375,080	\$3,970
Fort Peck	\$951,091	\$155,313	\$777,539	\$577,729
Northern Cheyenne	\$180,213	N/A	\$612,655	\$49,274
Rocky Boy's	\$526,362	N/A	\$442,155	N/A



Governor Schweitzer and Former Fort Peck Chairman A.T. "Rusty" Stafne at the 2008 Oil and Gas Agreement signing ceremony held on the Fort Peck Reservation
(Photo by Fort Peck Journal/Louis Montclair)

Tax **revenue sharing agreements** negotiated between the State of Montana and Tribal Governments help fulfill the Governor's promise to increase long term economic development opportunities on reservations. These agreements are entered into to avoid dual taxation on certain economic transactions including tobacco, alcohol, oil and gas, and motor fuels. Instead, one tax is collected and distributed between the Tribe and the State as outlined in the agreement.

Substantial changes were made to **property tax exemption** statutes that will have long lasting impact for tribal governments. Collaboration between the State and the tribes ensured the passage of property tax exemptions bills in the 2011 legislative session that will assist tribes when moving tribal lands from fee to trust status. In addition, on tribal fee lands used for essential government services, educational facilities, religious activities, parks and recreation, and cemeteries, tribes now have the ability to apply for exemption from property taxes just as those lands are exempt for local governments and some non-profits. This legislative success is unprecedented in Montana, but respectful collaboration made it possible.

"Revenue sharing agreements prevent double taxation of citizens and replaces potential conflict with cooperation between the Tribes and the State. The Department has made revenue sharing agreements and all Department matters that affect Indian Country a high priority during the Schweitzer Administration, and I feel honored to have been able to work closely with the Tribes."

– Dan Bucks, Director, Department of Revenue



EDUCATION AND TRAINING



EDUCATION AND TRAINING



Governor Schweitzer stops in at the library during his visit to the Northern Cheyenne Reservation

Montana is home to eight tribal nations and seven Indian reservations. There is great diversity among the tribes' culture, traditions, languages and governing. Each has a unique cultural heritage that contributes to Montana.

"If we start early enough, when they are 5 or 6 years old, we can begin to change the heart of our children. And those children will celebrate this culture, one that is so unique to Montana."

– Governor Brian Schweitzer

Governor Schweitzer strongly believes that each of us have a lot to gain from learning about each other's cultures, traditions and histories. Teaching others – children and adults – about who the great Indian leaders were, or how to say the name of a river in the Chippewa language, and about the value of the wildlife and the sacredness of lands to Indian people is essential because the first Montanans are a part of each community across Montana. And while Indians have a history that we can all learn about, they are very much a part of the present and will forever be a part of Montana's future.

"Cultural connections are stronger than ever in our classrooms. Teachers and students explore history through a variety of lenses, understand scientific theories through native ways of knowing and connect our rich past with our present."

– Robin Arnold, Bozeman Schools

Although the Montana Constitution was amended in 1972 to recognize "the distinct and unique cultural heritage of American Indians and to be committed in its educational goals to the preservation of their cultural heritage," funding was never provided for its implementation. Governor Schweitzer changed that. In 2005, he made it a priority and since that time has included in his budget funding for **Indian Education for All**.

Montana has led the way.

"Your support Governor has brought Indian Education for All to life."

– Former State Senator Carol Juneau



Governor Schweitzer and Former State Senator Carol Juneau during the Montana Indian Education Association's honoring of the Governor for his commitment and leadership in funding Indian Education for All

Governor Schweitzer wanted “Indian Education for All” to encompass tribal histories as told by tribal peoples. He recognized that an important component of being able to teach others about the Native Americans in Montana would be the fact that Tribal Nations should have the opportunity to tell their own story.

Early in his Administration, he made sure funding was provided through the tribal colleges for tribes to record their own history. These **Tribal Histories**, some in book form, some in DVD form, are made available to all the schools within the State of Montana.

Education and economic opportunity go hand in hand. Across the state, and in Indian Country, education is the essential foundation for economic development. Students who achieve success in high school often have a desire to explore the benefits of higher education.



Fort Belknap Tribal History DVD

“For the first time, Montana students are now learning the history of Montana Indians as told by the Tribes themselves.”

– Governor Brian Schweitzer



Dr. John Cech, Montana University System Deputy Commissioner for Two-Year and Community College Education, and Dr. David Yarlott, Little Big Horn College President, visit about collaboration during a mobile training workshop held on the Crow Reservation

In 2007, Governor Schweitzer included \$200 per Indian child enrolled in K-12 to help close the educational **achievement gap** that exists between Indian and non-Indian students so that students can begin to reach their goals.

The Governor invested in **Best and Brightest Scholarships** to students across Montana, more than one-fifth of which went to native students. Understanding the need that it must be affordable, Governor Schweitzer led the initiative to **freeze two-year college tuition** for a six-year period.

Tribal colleges exist on every Indian reservation in Montana and provide community members the

opportunity to further develop their education while staying close to home. Governor Schweitzer included **non-beneficiary** funding for tribal colleges to help cover the costs of educating the many non-Indian and non-tribally enrolled Indian students attending tribal colleges.

Montana is leading the nation in the number of students graduating from college and much has been done during the Schweitzer Administration to encourage student success. Through education, Montana citizens are preparing for their role in the future.

“Through the sharing of knowledge and culture, a better understanding and respect can create a more positive dialogue and resulting decisions that can best benefit our Montana Indian communities and Montana as a whole.”

– Corwin “Corky” Clairmont, Director of Art, Salish Kootenai College

The value of education and training is immeasurable. Together, they build a foundation in which individuals can begin to set a path for their own future.

Jobs for Montana's Graduates (JMG), a program designed to recognize barriers and help students become better prepared for what lies beyond high school, has offered Native Americans some great success in schools on Indian reservations, in bordering towns and in urban areas. Nationally recognized for meeting the five performance goals year after year, Montana's 92% graduation rate for Indian students involved in the JMG program have encouraged many to either attain meaningful employment or continue with their higher education upon their high school graduation.

"The success rate of the JMG program is phenomenal. I would like to thank all the dedicated teachers and students."

– Governor Brian Schweitzer



Former Blackfeet Chairman Earl Old Person and Working Friends One-Stop Director George Kipp accept a plaque from Labor Commissioner Keith Kelly for being the first ever certified Native American One-Stop Center

To gain additional skills, it is important that job seekers have the ability to access education, training and support services in their local community. In 2007, the "Working Friends" One Stop Center located on the Blackfeet Reservation became the first designated **Native American One-Stop**. In that same year, the Confederated Salish and Kootenai Tribes became a signatory partner in the Mission Valley One-Stop Workforce System. These collaborative efforts in the end help individuals attain self-sufficiency and independence.

When gathering information on potential occupations and completing skill assessments, the Department of Labor and Industry's **Montana Career Information System (MCIS)** can be a useful tool for those residing in rural

communities. Nearly all of the tribal colleges in Montana have signed user agreements for their students to be able to utilize this valuable on-line information system.

"My parents taught us that education is our passport to a better life for our families, for ourselves and for our tribe."

– Major Robinson, Northern Cheyenne Tribal Member and Montana University System Board of Regents

For companies interested in doing business in Montana, accessing data that details the economic and demographic picture of a particular area and understanding the availability and quality of the workforce is critical to their decision making. In 2008, the State Tribal Economic Development Commission worked closely with the Department of Commerce and Department of Labor and Industry to update and publish the **Reservation Economic Fliers** for each of the seven reservations and the state-recognized Little Shell Tribe of Montana. These fliers are available at <http://www.ourfactsyourfuture.org/>.



HEALTH AND SAFETY



HEALTH AND SAFETY

The Department of Public Health and Human Services (DPHHS) is the largest agency in state government with over 3,100 employees, an annual budget of nearly \$2 billion dollars, and almost 2,500 contractual agreements with partners in every community across the state. DPHHS has many agreements with the eight tribal governments in Montana.

“The Master Agreements streamline the partnership between the Tribes and the Department to improve the efficiency of health services to Indian people – the quality, the reimbursements, and most importantly, the government to government relationship.”

– Dan Belcourt, Chippewa Cree Tribal Attorney

These agreements, grants and contracts guide the relationship between DPHHS and the tribal governments so services like Medicaid and Healthy Montana Kids (HMK) health services, foster care, cancer prevention and energy assistance to name just a few, can be provided in reservation communities. Upon examination of the agreements guiding the delivery of these services, it was clear there was not a single or coordinated approach directing the government to government relationship between DPHHS and the tribes.

The tribes told DPHHS that agreements were administered many different ways, sometimes in conflict with each other, without a justifiable rationale. With clear direction from the Schweitzer Administration through the Governor’s American Indian Nations Council (GAIN), DPHHS determined a coordinated approach, led by the Director, was needed. **DPHHS Master Agreements** were developed as a way to ensure a consistent application of policies, rules and regulations while honoring the government to government relationship.



Governor Schweitzer greets members of the Little Shell Tribal Council prior to a meeting in the Governor’s Reception Room at the State Capitol in Helena



DPHHS Director Anna Whiting Sorrell leads a discussion on proposed Medicaid program changes at a Tribal Consultation meeting held in Helena

During the Governor’s Tribal Leaders Summit in May 2011, Governor Schweitzer asked that agency directors work with tribes to establish long lasting agreements. DPHHS responded by engaging Tribal Councils in negotiations for a contract defining the legal parameters of partnership that is to be applied across the department. This allows time for discussions to determine tribal specific services to be delivered, timeframes and funding.

The seven federally recognized tribes have approved the Master Agreements and work continues to develop a meaningful contractual arrangement with the state recognized Little Shell Tribe.

"I believe the most important tribal activity I have worked on during my time as Director of DPHHS is negotiating on a true government to government basis the Master Agreement describing how business will be conducted between our governments. It will remove uncertainties about how services are delivered and honors our tribal partners."

– Anna Whiting Sorrell, Director, Department of Public Health and Human Services

The DPHHS and tribal relationship also expands into health coverage through the state's **Medicaid** program. Native Americans are the largest minority population in the State of Montana, often residing in some of the most remote locations with limited access to medical care resulting in disparate health care and outcomes.



Governor Schweitzer speaking at the Indian Health Service's Direct Service Tribes annual meeting in Billings

programs and to improve the billing capacity of Indian Health Service and Tribal Health departments, thus ensuring improved access to Montanans most in need of care. This fits well with the direction of the Schweitzer Administration.

Given the importance of these responsibilities in 2009, the position was relocated to the Director's Office to be integrated appropriately throughout DPHHS where Medicaid and HMK services are delivered.

"We should all be proud of the partnerships we have made with the tribal governments and tribal programs on such an important topic as health care. Working together we can provide a better service."

– Governor Brian Schweitzer

Most Indians residing on any one of the seven reservations in Montana are covered by Indian Health Service, but they are also state citizens and are eligible to be served by many of the health programs provided by DPHHS. This includes Medicaid and the Children's Health Insurance Program known in Montana as Healthy Montana Kids (HMK).

During the 2005 Legislative session, funds were included in the DPHHS budget to employ a **Tribal Medicaid liaison**. The liaison duties were to increase the number of Indians enrolled in the two



Ian McEwen (center), DPHHS Tribal Medicaid liaison, shown here handing out copies of a recent DPHHS Tribal Relations report at the Rocky Mountain Tribal Health Conference

"Both Montana Tribes and DPHHS staff are committed to improving the health of Montana's Indian population. Medicaid funding for tribal health services is a primary vehicle to achieve this goal. Montana Tribes have been incredibly open to working with us to develop new payment methodologies and we are thankful for the many hours that they have spent working with us. We have made an impressive start and I look forward to making further strides in the next few years."

– Mary Dalton, DPHHS Medicaid and Health Services Branch Manager

Major accomplishments since the transition include the negotiation of an agreement between Indian Health Service (IHS) and DPHHS, including a requirement in the pharmacy reimbursement process to reduce the potential of abuse of prescription drugs and improve billing options. DPHHS, upon consultation with the IHS and Tribal governments, changed the billing methodology from a single payment per day to a fee for service for each eligible service provided.



Kim Traversie and Neal Rosette of the Chippewa Cree Tribe brief Governor Schweitzer on the damage to the Rocky Boy's Health Clinic caused by the 2010 flood

For the first time, Tribal Health departments have engaged in a contractual arrangement with DPHHS for Medicaid billing purposes. Through ongoing training and communication, all seven of the reservations are actively pursuing increased funding opportunities by providing Medicaid eligible services by Medicaid eligible providers to Medicaid recipients. Most importantly, through this new government to government relationship, DPHHS has identified many opportunities for unique delivery and expanded services.

Another area critical to the State and tribal relationship is the state's commitment to provide assistance when disaster strikes. A priority of the Schweitzer Administration has been ensuring public safety in all corners of the State of Montana, including for tribal members on Montana's reservations.

"When citizens who happen to live on the Indian reservations have been impacted by circumstances out of their control, I'm proud to say the State of Montana has been able to step up with a helping hand."

– Governor Brian Schweitzer

The cornerstone demonstrating this cooperative effort is the extension of the **Governor's Emergency Fund** to tribal governments. Based on an attorney general's opinion, Tribes were excluded from accessing this essential assistance during the times of devastating need such as wildland fires, flood and disaster due to inclement weather. The Administration conducted an exhaustive legal review and came to the conclusion that the only way for Tribes to be treated like other governments in Montana was to change Montana's statutes.

In 2011, with the support of tribal governments, HB 279 was passed and signed by the Governor. Its passage was timely in that many tribes including the Crow and Northern Cheyenne experienced major flooding in that same spring and accessing these funds aided in the recovery.



Vice President Mel Doney and Councilman Andy Werk of the Fort Belknap Assiniboine & Gros Ventre Tribes visit about the HMK program with Director Anna Whiting Sorrell at Fort Belknap Agency

"Lesia Evers, Director of Indian Affairs and Anna Whiting Sorrell, MT Health and Human Services Director for the Schweitzer Administration visited this week, making good on the Governor's promise to send people to help."

– Leroy Spang, Northern Cheyenne Tribal President

Working together to promote public safety has been a priority throughout the Administration as highlighted by the joint effort between the Department of Public Health and Human Services during the H1N1 influenza pandemic in 2009. Since 2001, DPHHS has actively engaged tribal partners to support public health emergency preparedness and response efforts on every reservation.

"It will be those relationships that we have spent the time to build, that will get us through the difficult times."

– Governor Brian Schweitzer

During the **H1N1** influenza pandemic, it was essential that State, county, city-county and tribal agencies worked together to ensure the public was immunized according to the Centers for Disease Control and Prevention's standards. As plans were operationalized, it was apparent that the State needed to strengthen its relationships with the Indian Health Service and Tribal Health Departments and to serve as a conduit to the other governmental entities. The end result was that one tribal health department had the highest immunization rate of all agencies involved in the state.



Blackfeet, Fort Belknap and Chippewa Cree Council members visit during a break while attending a meeting in the State Capitol



DPHHS employees Brenda Rush and Coleman Mack deliver donated backpacks to school aged children whose homes were completely damaged by the June 2012 Ash Creek Fire on the Northern Cheyenne Reservation – to help provide comfort, a blanket, stuffed animal, socks and school supplies were included in the backpacks

These **emergency planning and response** efforts were also utilized during the response to the Spring 2011 flooding. Again, DPHHS worked closely with tribal officials, Indian Health Service officials, state and local disaster and emergency services staff and volunteer organizations to support the needs of displaced families. Over 250 individuals from the Crow reservation were displaced, many for weeks, and hundreds more required food as a result of being cut off from services by flood waters.

Through the combined efforts of DPHHS, its state and local partners, and the support of the Governor's Office of Indian Affairs, thousands of meals and a safe place to sleep were provided to those in need. Montana's Voluntary Organizations Active in Disaster (VOAD) partners who were key in securing the manpower, food and shelter, successfully worked with state agencies to coordinate the delivery of services.

"The Governor gave us a sense of hope . . ." – April Toineeta, Crow tribal member (as the Governor toured the flooded reservation areas on May 27, 2011)

The overrepresentation of Native Americans in the criminal justice system in Montana has been an issue since the start of the Administration, with an increasing utilization of locked facilities. Not only was it an issue with devastating consequences for victims and families, it also had a serious impact on the State's budget. The Governor took on the issue by setting a policy direction for the Montana Department of Corrections emphasizing community services, not secure beds, while making safety the number one priority.

With this new direction, services for incarcerated Native Americans shifted in a direction to maintain and strengthen ties to tribal families and communities. The former warden Mike Mahoney worked diligently to revise the policy for visitation when a close family member is dying or to attend a family funeral, recognizing the **cultural importance** to Indian people. Now, inmates identify their close family relationships upon entry and should misfortune occur while they are incarcerated, processes are in place to ensure inmate participation according to an agreed upon procedure.

It has been demonstrated that maintaining and strengthening Native American cultural ties while incarcerated improves outcomes when the inmate is released. Efforts such as talking circles and sweats have been incorporated and valued as integral to the rehabilitation services of the **correctional facilities**.



*Meetings with Tribal Leaders and Governor Schweitzer are always started in a good way
(Photo by Jon Ebel)*



"Keeping communities safe and families connected is important."

– Mike Ferriter, Director, Department of Corrections

Launched in 2006, **Safe On All Roads (SOAR)** is a partnership between the Montana Department of Transportation and the tribes in Montana. Tribal coordinators work to promote traffic safety on the seven Indian reservations in Montana. SOAR is a significant link in the effort to reduce crash deaths and injuries among the state's Native American populations. The campaigns are kept local and feature local families to push the message close to home such as driving safe, family safety and the importance of buckling up.

In addition to all the work that takes place behind the scenes, there's also a vast amount of work that takes place in the public forum.

DPHHS and the tribes have partnered on various media campaigns over the past many years. The use of media and messages to change behavior and improve health outcomes is a proven strategy. Seeing yourself in a poster, commercial or billboard is very effective. DPHHS uses these tools to meet the challenge of reducing the disparate health outcomes for Montana's largest minority group.



Respected tribal elders Ruby and Videl Stump stand with the Healthy Montana Kids poster they were featured on representing the Chippewa Cree Tribe

The first example used a lesson learned from tribal partners on **Healthy Montana Kids (HMK)**. Native American children were targeted to increase their enrollment in HMK. DPHHS consulted with the tribes and learned the best way to engage tribal families was to create a message that was culturally appropriate and specific for each tribe.

DPHHS listened and the **HMK Respected Elders Campaign** began. Posters, featuring a tribal elder identified by the tribe and a tribal specific quote, were created for each reservation. The outcome was clear, as enrollment for Indian children increased nearly ten percent.

"Healthy Northern Cheyenne children will carry the tribe into the future. Healthy elders instill the traditions and show the way. Having the children enrolled with Healthy Montana Kids strengthens the whole tribe."

– Mary Underwood, Northern Cheyenne Tribal Elder

The Public Health and Safety Division in DPHHS is using a similar model with **Tobacco Prevention** efforts.

Once again, after extensive tribal consultation, each tribal government was provided funding to implement evidence-based activities to reduce commercial tobacco use. Each tribe chose from an array of options but all used tribal specific messaging, including bill boards, newsletters, and banners with the general theme "Remember Who You Are."



Tuffy, Dalee and baby Tada Helgeson of the Fort Belknap Reservation were featured in a recent Tobacco Quit Line media campaign

"Our ancestors did not fight to protect our traditions for us to die of lung cancer from commercial tobacco. We are the seventh generation and the time has come to honor our ancestors' sacrifices."

– Tuffy Helgeson, Fort Belknap



This same methodology was used for various **Cardiovascular Health Program** media campaigns focusing on stroke awareness and heart health. One recent campaign focused on increasing awareness of the warning signs for stroke and the need to call 911 emergency medical services among the Blackfeet tribal community. The Cardiovascular Health Program collaborated with the Blackfeet Tribal Health Department to design and implement this activity. Posters, radio ads, billboards and newspaper ads were created that featured the theme 'Stroke Storm Watch' and incorporated a buffalo image.

Including Indian people and Indian symbols in general ads used statewide was another strategy to improve health messaging to Native Americans. A highlight was the **"Raise Your Voice"** campaign to reduce child abuse and neglect and raise awareness about the toll-free child abuse hotline.

"Child abuse is an issue found all over the nation and Montana is no different. We were honored the Ronan area children were willing to help us out with this project."

– Sarah Corbally, Child and Family Services Division Administrator

One often hears that Indians aren't included in State public relations because pictures don't exist. To remedy that situation, DPHHS worked with the Salish Kootenai College on the Flathead Reservation where over 30 tribal nations are represented. A photo shoot yielded great pictures of Montana that is reflective of all Montanans.

Native children from Helena were also photographed for the recently launched **No Kid Hungry** initiative.

Whether you are driving Montana highways and backroads or watching Montana television or listening to a country radio station, the sights and sounds of Montana including tribes is now a key part of the media message.



NATURAL RESOURCES



NATURAL RESOURCES

"This historic land exchange between the State of Montana and the Confederated Salish and Kootenai Tribes speaks to the true meaning of working together on projects that provide mutual benefit to both sovereigns."

– Governor Brian Schweitzer

The property owned by the State of Montana, or what is better known as "state lands" are located throughout Montana. As manager of these lands, the Department of Natural Resources and Conservation works to help ensure that Montana's land and water resources provide benefits for present and future generations. Tribes share this same commitment of their tribal resources.

So it was a momentous day on the 16th day of June 2010 when the first-ever **land exchange** was completed between



Confederated Salish & Kootenai tribal land acquired by the State of Montana (Photo by DNRC)



State of Montana land acquired by the Confederated Salish & Kootenai Tribes (Photo by DNRC)

the Confederated Salish and Kootenai Tribes and the State of Montana. The land exchange involved tribally owned land located outside the Flathead Reservation boundaries, and State trust land in-holdings, some of which were located within the South Fork Jocko Primitive Area. The primitive area, one that is truly pristine, is of utmost significance to the Tribes. This land exchange is the first step in an effort to consolidate land ownership for both the Tribe and the State.

"Land exchanges between State trust lands and the Confederated Salish and Kootenai Tribes reap rewards for the school children of Montana who gain increased funding for education and tribal members who gain ownership of important, sacred lands. Land exchanges are truly "win-win" transactions."

– Mary Sexton, Director, Department of Natural Resources and Conservation



Governor Schweitzer with members of the Crow Tribe, State Legislature, and staff at the 2009 signing of the Crow Water Compact Escrow Account legislation in the Governor's reception room in the State Capitol

to finalize negotiations in 2012 as they are committed to concluding a settlement that allows the ratification of the compact by the State during the 2013 legislative session.

The Department of Environmental Quality continues to work with the Fort Belknap Tribes on the reclamation of the Zortman-Landusky mine sites and the **Swift Gulch** drainage.

Efforts include reclaiming the leach pads and waste dumps, and improving the water treatment system in Swift Gulch.



Standing in front of the Water Treatment facility on the Fort Belknap Reservation, Governor Schweitzer and Fort Belknap President Tracy King are briefed by Department of Environmental Quality staff about the water treatment process occurring at this Swift Gulch drainage site



Governor Schweitzer gathers a water sample out of the Swift Gulch drainage while touring the treatment plant site on the Fort Belknap Reservation in July of 2011

Since 2005, Governor Schweitzer has worked closely with the tribes and the state legislature to affirm Indian **water rights** and improve water delivery infrastructure for rural Montana.

In 2009, the Blackfeet water compact was passed and signed by Governor Schweitzer and monies were also appropriated in support of the Fort Belknap water compact.

The Montana Reserved Water Rights Compact Commission and the Confederated Salish and Kootenai Tribes are hoping

Destruction occurred in the spring of 2011 when flooding damaged the capture system. Efforts will continue to be made to protect the water quality that flows on to the reservation from these sites.

"We must stay strong in our conviction to ensure that every community in Montana is equipped with clean and safe drinking water. Our health depends upon it."

– Governor Brian Schweitzer

Governor Schweitzer, a self-proclaimed noxious weed warrior, has continued his commitment to the eradication of **noxious weeds** and invasive species by ensuring that several state agencies continue their collaboration with committed partners to reduce the infestation of noxious weeds in the State of Montana.



Late Director of Agriculture Nancy Peterson and First Lady Nancy Schweitzer inspect noxious weed seeds during the annual Noxious Weed Pull held each June by the Montana Department of Agriculture

Governor Schweitzer selected Bruce Measure and Rhonda Whiting as his appointees to the **Northwest Power and Conservation Council (NPCC)**. Councilmember Whiting, an enrolled member of the Confederated Salish and Kootenai Tribes, was the first Native American appointed to serve on the Council and has served in this capacity through the entire Administration and, in the final year, as the Council's Chairperson. Together with Councilmember Measure, they have focused on the management of the Columbia River Basin as the Governor directed all his cabinet members to include an appropriate partnership with CSKT, the only tribe in Montana located in the basin area.



Chippewa Cree Tribal employee Leon Houle spraying for weeds on the Rocky Boy's Reservation
(Photo by Chippewa Cree Tribe)

In 2006, Governor Brian Schweitzer, the Confederated Salish and Kootenai Tribes, and others announced approximately \$10.7 million in funding for a land acquisition and a conservation easement in the Swan Valley to secure key habitat for bull trout and other fish and wildlife. The Tribe was the key player in this project, especially in the \$9.6 million for the acquisition of about 640 acres in the Elk Creek drainage at the southern end of the Swan Valley. In 2011, CSKT received approximately \$4 million dollars for land acquisitions and conservation easements in the Flathead.

The Council is currently undergoing a resident fish project review in 2012, including all of the projects associated with the CSKT. The outcome of the review will result in steady funding to CSKT for land acquisitions, coordination, and Hungry Horse mitigation for years to come.

"Over the past eight years, the impact made by efforts to ensure that Montana's interests in the Columbia Basin are protected have been significant."

– Rhonda Whiting, CSKT Member and Northwest Power and Conservation Council Chair

Many Montana State Parks landscapes include sites that are a vital, living history of Montana's first people. The Governor's promise to include Native Americans in all aspects of state government has benefitted tribal involvement at these sacred sites, and brought new value and richness to Montana's state parks. Tribal members and elders bring their cultural knowledge and wisdom to state parks events and activities, and are frequent guest speakers.



An interpretative display inside the education center at the First Peoples Buffalo Jump State Park

Listed on the National Register of Historic Places is the **First Peoples Buffalo Jump State Park** near Great Falls. This area is of significant importance to many of the tribes in Montana and over the years, the size of the park has been increased and the facilities continue to be improved. In 2007, the park went through a name change so that it was more descriptive and recognized the gathering and place of peace that it is. In an effort to pay homage to the buffalo and the people who honor this mighty animal, the First Peoples Buffalo Jump has developed an on-site education center that includes buffalo culture exhibits, a classroom, a bookstore and a storytelling circle.



Entrance sign to the First Peoples Buffalo Jump located a few miles outside of Great Falls

In October 2008, the Confederated Salish and Kootenai Tribes, the Montana Department of Transportation, and the Montana Department of Fish, Wildlife and Parks, dedicated a new historical marker located on Highway 83, just south of Holland Lake, commemorating the **Swan Massacre of 1908**.



Swan Massacre of 1908 Historical Marker

"We will never forget this place. We never forget their sacrifice for their beliefs, their customs, and that we need to learn from them and pass them on to the future generations."

*– Tony Incashola, Director
Salish – Pend d'Oreille
Culture Committee
(attending the 2008 dedication)*

This is the site of the tragic encounter that occurred between a Montana game warden and a Pend d'Oreille hunting party from the Flathead Indian Reservation. To fulfill our promise to honor sacred places, State of Montana officials joined tribal representatives on this special day in October to memorialize this 100 year old event.

"As we manage the vast resources in Montana, it is important that Fish, Wildlife and Parks work cooperatively with the Tribes to build a relationship of respect and mutual understanding."

– Mike Volesky, Deputy Director, Montana Fish, Wildlife and Parks

Chief Plenty Coups State Park near Pryor celebrates an annual "Day of Honor" each autumn, recognizing Chief Plenty Coups, last traditional chief of the Apsáalooke Crow people. The event brings members of the community together in this sacred place to honor the legacy of Chief Plenty Coups. He and his wife Strikes-The-Iron directed that, upon their passing, their log home and farmstead located on the Crow Indian Reservation in south central Montana become a place for all cultures to come together in a cooperative spirit.

On the Day of Honor, spiritual leaders and tribal experts share their knowledge, the Crow people celebrate their youth, participants gain appreciation for the culture, and everyone shares in a traditional buffalo feast to mark the occasion.

"This is our national treasure."

*– Elias Goes Ahead
Crow Tribal Member
(attending the 2012
Day of Honor event)*



Tenina Spotted Bear and her children, Sylvester and Isabelle, enjoy the interpretative displays at Chief Plenty Coups State Park (Photo by Montana State Parks)



APPENDIX A

APPENDIX A

STATE-TRIBAL AGREEMENTS

Intergovernmental cooperation serves the interests of all Montana citizens while ensuring respect for the sovereign authority of both governments, state and tribal.

The State Tribal Cooperative Agreements Act, §§18-II-101, et seq., MCA enables and promotes state-tribal cooperation with regard to mutually beneficial activities and services. This Act also provides for tax revenue sharing to prevent the possibility of dual taxation by governments while promoting state, local and tribal economic development.

When Governor Brian Schweitzer took office in 2005, there was no record of the government to government activities and agreements that were in effect between the state and tribes. It was determined a statewide record was needed. The “State Tribal Activities Database (STAD)” was created to serve this purpose.

The State Tribal Activities Database details and records the major state-tribal cooperative work. It includes hundreds of agreements or cooperative projects in effect between the Tribes and the State of Montana. Examples would be revenue sharing agreements, Tribal Employment Rights Ordinances MOU’s, contracts and grants just to name a few. The collaborative efforts demonstrate the commitment of the State of Montana to building strong partnerships with tribal nations.

The Appendix “A” which follows displays a comprehensive list of over 450 state-tribal agreements, negotiations and collaborative efforts that were in effect during the course of fiscal year 2012. Generated from the State Tribal Activities Database, the list is developed from data inputted by staff in each of the state agencies throughout state government. The Governor’s Office oversees it and uses the information on a daily basis.

The Governor’s Office would like to thank the database users for their dedicated efforts to keep the database information current year round.



Former Blackfeet Chairman T.J. Show, Governor Brian Schweitzer and Attorney General Steve Bullock and members of the Blackfeet Tribal Council at the signing of a revenue sharing agreement at the State Capitol in Helena

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Blackfeet	Administration	General Services	Cooperative Purchasing	Purchasing Agreement
	Agriculture	Agricultural Science	NWTF FY12-557 Special Reservation Grant	Grant Agreement
	Commerce	Business Resources	ICED-12-002 Blackfeet Small Business Development Funds	Capacity Building Grant
			MTRA ICED Blackfeet Community Development Initiative	Capacity Building Grant
			MTRAI ICED Blackfeet Small Business Development Fund	Capacity Building Grant
			The Montana House - HD	Housing Assistance Contract
	Justice	Criminal Investigation	Low Income Housing Tax Credits Blackfeet Homes V	Reserved Allocation Agreement
			Criminal Justice Information Network Agreement	Data Sharing Agreement
			Fingerprint User Agreement	Cooperative Agreement
	Labor and Industry	Workforce Services	Highway Patrol Law Enforcement Cooperative Agreement	Law Enforcement Agreement
			State Workforce Investment Board Statewide MOU	Memorandum of Understanding
			Working Friends One-Stop Workforce Employment Center	Consortium Agreement
	Livestock	Central Services	Livestock Loss Reduction & Mitigation Program	Livestock Compensation Agreement
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
			Homeland Security Grant	Award Letter of Agreement
	Natural Resources and Conservation	Reserved Water Rights Compact Commission	Birch Creek Water Use Deferral Agreement	Water Use Agreement
			Reserved Water Rights Compact	Compact
	Public Health and Human Services	Addictive and Mental Disorders	Crystal Creek Lodge - Chemical Dependency 09-332-74212-1	Cost Reimbursement Provider Contract
		Child and Family Services	Foster Care Services 6901-03-20063SCHS0002	Reimbursement-Based Contract

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Blackfeet	Public Health and Human Services	Child and Family Services	Title IV-E Child Welfare Services and Related Indian Child Welfare (ICWA) Services 6901-03-2011IV- E0003	Reimbursement- Based Contract
		Director's Office	DPHHS Master Agreement	Department- Wide Contractual Elements
			Medicaid Task Order	Task Order
		Disability Employment and Transition	Social Security Work Incentives and Youth Transition Agreement	Vocational Rehabilitation Contract
			Vocational Rehabilitation Cooperative Agreement	Cooperative Agreement
		Health Resources	Passport Provider Contract	Medicaid Provider Agreement Addendum
		Healthy Montana Kids	Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Reimbursement- Based Contract
		Human and Community Services	Head Start Child & Adult Care Food Program 6901 02- 3002-01	Reimbursement- Based Contract
			State Native Employment Works TANF Program 11022290280	Family Assistance Contract
			Supplemental Federal FII LIEAP 11-028-160150	Reimbursement- Based Contract
		Public Health and Safety	Cardiovascular Health Media Campaign Collaboration - Stroke Public Education APO 10612944	Memorandum of Understanding
			Emergency Preparedness 11- 07-6-11-003-0	Capacity Building Contract
			Emergency Preparedness 12- 07-6-11-003-0	Capacity Building Contract
			Tobacco Use Prevention Grant 12-07-3-31-001-0	Prevention Grant
			Women, Infants and Children Program 11-07-5-21-025-0	Reimbursement- Based Contract
			Women, Infants and Children Program 12-07-5-21-025-0	Reimbursement- Based Contract
		Senior and Long Term Care	Eagle Shield Senior Citizens Home and Community Based Services- 6901-22-0003-01	Reimbursement- Based Provider Agreement
			Personal Assistance Program - 6901-22-0002-01	Reimbursement- Based Provider Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Blackfeet	Revenue	Business and Income Tax	Montana Tobacco Tax Agreement	Tax Administration Agreement
			Oil and Natural Gas Production Tax Agreement	Revenue Sharing Agreement
		Liquor Control	Montana Alcoholic Beverages Tax Agreement	Revenue Sharing Agreement
	Transportation	Administration	Gasoline Revenue Sharing Agreement	Revenue Sharing Agreement
			19 KM NW Glacier Co Ln- Snow Fence STPP 3-4(29)IO3	Project Specific Agreement
		Engineering	19KM NW of Glacier Co Line-NW STPP 3-4(20)IOI	Project Specific Agreement
			19KM NW of Glacier Co Ln- NW-Clisout STPP 3-4(31)IOI	Project Specific Agreement
			Browning-West CBI 58-1(41)O	Project Specific Agreement
			Browning-West STTP 58- 1(27)O	Project Specific Agreement
			Cut Bank S Slide S-358 STPS 358-2(2)24	Project Specific Agreement
			Duck Lake Road STPS 464- 1(12)24	Project Specific Agreement
			East Glacier-Browning NH 1-3(64)209	Project Specific Agreement
			East of Kiowa-East STPP 58- 1(31)6	Project Specific Agreement
			Elderly & Disabled Road Improvements VII	Project Specific Agreement
			Elderly & Disabled Road Improvements VIII	Project Specific Agreement
			High School Path-Browning STPE 18(48)	Project Specific Agreement
			North of Valier-N STPS 358- 1(10)7	Project Specific Agreement
			Rocky Coulee-NW of Santa Rita BR 213-1(16)IO	Project Specific Agreement
			Rocky Coulee-NW of Santa Rita BR 213-1(17)IO	Project Specific Agreement
			RR Xing - Pardue Rd RRP- RRS 18(43)	Project Specific Agreement
			RR Xing-Hall Rd - W of Cut Bank	Project Specific Agreement
			SF 119 - GR S of Browning HSIP 1-3(73)222	Project Specific Agreement
			SF079 Cattle Guards & Fence E Glacier HSIP 1-3(55)209	Project Specific Agreement
			SF109-G Rail-Heart Butte Rd HSIP 18(51)	Project Specific Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Blackfeet	Transportation	Engineering	St Mary's Rd-Spider Lake Rd MT 18(41)	Project Specific Agreement
			Tribal Employment Rights Ordinance MOU 06-11	Memorandum of Understanding
			Tribal Employment Rights Ordinance MOU 12-17	Memorandum of Understanding
			Tribal Restoration of Scenic Monuments	Project Specific Agreement
			Two Medicine River Bridge MT-BR 1-3(45)210	Project Specific Agreement
			Two Medicine River Bridge BR 1-3(60)210	Project Specific Agreement
			Two Medicine River Bridge BR 1-3(63)210	Project Specific Agreement
			Two Medicine River Bridge BR-MT 1-3(42)210	Project Specific Agreement
			Valier N Slide S-358 STPS 358-1(13)16	Project Specific Agreement
			Welcome Monuments-Glacier Co STPE 18(45)	Project Specific Agreement
Confederated Salish and Kootenai Tribes	Agriculture	Agricultural Science	NWTF FY12-563 Special Reservation Grant	Grant Agreement
			NWTF Grant 10-017 Ravalli Hill Weed Management Area	Grant Agreement
			NWTF Grant 10-020 Nicholson Invasive Plant Management Area	Grant Agreement
			NWTF Grant 10-031 Sequential Foliar Herbicide Application for Suppression of Flowering Rush	Grant Agreement
			NWTF Grant 11-001G Olive Point Sheep Project	Grant Agreement
			NWTF Grant 11-002G McDonald Basin Invasive Plant Management Area	Grant Agreement
			NWTF Grant 11-003G Ravalli Hill Weed Management Area	Grant Agreement
			NWTF Grant 11-007 Flathead Lake Flowering Rush Invasive Plant Management Area	Grant Agreement
			NWTF Grant 11-054G Lower Salish Mountains Invasive Plant Management Area	Grant Agreement
			NWTF Grant 11-710 Salish Mountains Leafy Spurge Project	Grant Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Confederated Salish and Kootenai Tribes	Agriculture	Agricultural Science	NWTF Grant 12-709 Oliver Point Sheep Project	Grant Agreement
			NWTF Grant Lower Salish Mountains Invasive Plant Management Area	Grant Agreement
			State, CSKT, and Lake County MOU for Pesticides Containers Recycling	Memorandum of Understanding
	Commerce	Business Resources	ICED-12-004 Indian Business Assistance Project II	Capacity Building Grant
			Indian Entrepreneur Technical Assistance Grant	Grant Contract
			MTRA II ICED Indian Business Assistance & Business Site Development Feasibility Analysis	Capacity Building Grant
			MTRA ICED Forest Products Facility Market Analysis/ Business Plan and Business Lease Trainee	Capacity Building Grant
	Fish, Wildlife and Parks	Finance Division	Wildlife Survey and Inventory Program MOU (Pittman-Robertson)	Memorandum of Understanding
		Fish and Wildlife	Joint Tribal Licenses Agreement	Cooperative Agreement
	Historical Society	State Historic Preservation Office	Data Sharing MOU - State Historic Preservation Office	Memorandum of Understanding
	Justice	Crime Control	MTRA STOP Violence Against Women 2009 09- WRO3-90583	Sub Grant Contract
			STOP Violence Against Women	Sub Grant Contract
		Criminal Investigation	Criminal Justice Information Network Agreement with Flathead Tribal Police	Data Sharing Agreement
			Fingerprint User Agreement	Cooperative Agreement
		Legal Services	Cross Deputization Law Enforcement MOA for Traffic Offenses	Law Enforcement Agreement
	Labor and Industry	Workforce Services	Hope Card Collaboration MOU	Memorandum of Understanding
			Mission Valley One-Stop Consortium Agreement	Consortium Agreement
			State Workforce Investment Board Statewide MOU	Memorandum of Understanding

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Confederated Salish and Kootenai Tribes	Livestock	Central Services	Livestock Loss Reduction & Mitigation Program	Livestock Compensation Agreement
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
	Natural Resources and Conservation	Conservation and Resource Development	Jocko Canal Lining MTRA	Renewable Resource Grant
		Forestry	Wildland Fire Protection	Service Agreement
		Trust Land Management	Exchange of State Lands Phase I and II	Cooperative Agreement
	Public Health and Human Services	Child and Family Services	Foster Care Services 690I-03-20063YGH50012	Reimbursement-Based Contract
			Title IV-E Child Welfare Services and Related Indian Child Welfare (ICWA) Services 690I-03-2011IV-E0004	Reimbursement-Based Contract
		Director's Office	DPHHS Master Agreement	Department-Wide Contractual Elements
			Medicaid Administrative Match Agreement (Extended)	Cost Reimbursement Agreement
			Medicaid Task Order (being negotiated)	Task Order
		Disability Employment and Transition	ARRA Vocational Rehabilitation Funds	Reimbursement Award
			Vocational Rehabilitation Cooperative Agreement	Cooperative Agreement
		Health Resources	Passport Provider Contract	Medicaid Provider Agreement Addendum
		Healthy Montana Kids	Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Reimbursement-Based Contract
		Human and Community Services	Flathead Head Start Child & Adult Care Food Program 690I 02-3003-01	Reimbursement-Based Contract
			Food Distribution Program on Indian Reservations FI1 11-027-250030	Reimbursement-Based Contract
			Food Distribution Program on Indian Reservations FI2 12-027-250030	Reimbursement-Based Contract

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Confederated Salish and Kootenai Tribes	Public Health and Human Services	Human and Community Services	Food Distribution Program on Indian Reservations FDPNE II-027-250090	Reimbursement- Based Contract
			Supplemental Federal FII LIEAP II-028-160200	Reimbursement- Based Contract
		Public Health and Safety	Breast & Cervical Health MOU	Memorandum of Understanding
			Emergency Preparedness II- 07-6-II-012-0	Capacity Building Task Order
			Emergency Preparedness I2- 07-6-II-012-0	Capacity Building Task Order
			HIV Prevention II 07 45 102 0 0	Prevention Services Task Order
			PHSD Master Tribal Agreement	Master Agreement
			Tobacco Use Prevention Grant I2-07-3-31-021-0	Prevention Program Task Order
			Women, Infants and Children Program II-07-5-21-027-0	Reimbursement- Based Task Order
			Women, Infants and Children Program I2-07-5-21-027-0	Reimbursement- Based Task Order
	Transportation	Administration	Motor Fuels Revenue Sharing Agreement	Revenue Sharing Agreement
		Engineering	8 KM S of Polson - S STPS 354-I(11)5	Project Specific Agreement
			8 KM S of Polson - S STPS 354-I(16)5	Project Specific Agreement
			Ashley Court Sidewalks - Pablo STPE 24(27)	Project Specific Agreement
			Bike/Ped Path-Arlee SRTS 24(39)	Project Specific Agreement
			Blue Bay - N & S STPP 52- 1(36)4	Project Specific Agreement
			Buchanan Street Path-Ronan STPE 24(35)	Project Specific Agreement
			Evaro-McClure Rd NH 5-I(53)6	Project Specific Agreement
			Evaro-McClure Road NH 5-I(27)6	Project Specific Agreement
			Evaro-McClure Road NH 5-I(36)6	Project Specific Agreement
			Evaro-Polson (EIS) NH-F 5-I(9)6 F	Project Specific Agreement
			Evaro-Polson Design Management NH 5-I(26)6	Project Specific Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Confederated Salish and Kootenai Tribes	Transportation	Engineering	Flathead River - Polson NH 5-2(147)61	Project Specific Agreement
			Foots Pit Screening	Project Specific Agreement
			Hot Springs - South STPP 36-1(16)7	Project Specific Agreement
			Lonepine - N & E STPP 36-1(9)26	Project Specific Agreement
			Lonepine-N & E MT 36-1(23)26	Project Specific Agreement
			Martin Charlo Sidewalk - Arlee STPE 24(34)	Project Specific Agreement
			McClure Rd-N of Arlee Couplet NH 5-1(54)13	Project Specific Agreement
			McClure Rd-N of Arlee Couplet NH 5-1(28)13	Project Specific Agreement
			McClure Rd-N of Arlee Couplet NH 5-1(37)13	Project Specific Agreement
			Medicine Tree - Vic Red Horn Rd NH 5-2(122)31	Project Specific Agreement
			Medicine Tree - Vic Red Horn Road NH 5-2(134)31	Project Specific Agreement
			MTRA Lonepine-N & E ARRA-MT 36-1(11)26	Project Specific Agreement
			MTRA Pablo Bike/Ped Overcrossing ARRA 5-2(152)52	Project Specific Agreement
			Pablo Bike/Ped Overcrossing NH 5-2(151)52	Project Specific Agreement
			Pablo Bike/Ped Overcrossing Clsout NH 5-2(156)52	Project Specific Agreement
			Pedestrian Crossings - Ronan SRTS 211-1(6)0	Project Specific Agreement
			Polson - East STPP 52-1(21)0	Project Specific Agreement
			Polson - East STPP 52-1(31)0	Project Specific Agreement
			Polson - East STTP 52-1(30)0	Project Specific Agreement
			Polson Urban STPS 354-1(21)0	Project Specific Agreement
			Ronan - Urban MT5-2(153)45	Project Specific Agreement
			RR Xing-East of Dixon RRP 212-1(9)0	Project Specific Agreement
			RR Xing-N Valley Creek Rd RRP-RRS 24(37)	Project Specific Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Confederated Salish and Kootenai Tribes	Transportation	Engineering	School Sidewalks - Ronan SRTS 24(33)	Project Specific Agreement
			SF 099 E of Plains HSIP 36- 1(24)3	Project Specific Agreement
			SF 099 E of Polson HSIP 521(34)3	Project Specific Agreement
			SF 099 N of Polson HSIP 5-2(154)66	Project Specific Agreement
			SF089 Kalispell S Safety Improvement HSIP 24(30)	Project Specific Agreement
			SF109 - Crv Sfty Imprvts - Charlo HSIP 212-2(16)II	Project Specific Agreement
			Spring Creek Rd - Minesinger Trl NH 5-2(123)48	Project Specific Agreement
			Spring Creek Rd - Minesinger Trl NH 5-2(135)48	Project Specific Agreement
			Street Sidewalks-Pablo STPE 24(40)	Project Specific Agreement
			Streetscape - Polson STPE 24(32)	Project Specific Agreement
			Tribal Employment Rights Ordinance MOU	Memorandum of Understanding
			US 93 Corridor Preservation NH 0002(418)	Project Specific Agreement
			US 93 Environmental Mitigation NH 5-1(15)6	Project Specific Agreement
			US 93 Path - Arlee STPE 24(41)	Project Specific Agreement
			US 93-Streamlining/ Mitigation HEPE 0002(726)	Project Specific Agreement
Crow	Agriculture	Agricultural Science	Vic White Coyote Rd-S Ravalli NH 5-2(120)20	Project Specific Agreement
			NWTF FY12-558 Special Reservation Grant	Grant Agreement
	Commerce	Business Resources	State, Crow Tribal Environmental Program and Big Horn County MOU for Pesticide Container Recycling	Memorandum of Understanding
			ICED-12-005ANRLF Technical Assistance and Business Loan Project	Capacity Building Grant
			Indian Entrepreneur Technical Assistance Grant	Grant Contract
			MTRA II ICED Apsaalooke Nation RLF Technical Assistance	Capacity Building Grant

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Crow	Commerce	Business Resources	MTRA ICED Apsaalooke Nation RLF Technical Assistance	Capacity Building Grant
		Community Development	Crow Tribe CDD TSEP CG-12-607	TSEP Grant Contract
			Crow Tribe Wastewater UV Disinfection System - CDD Coal Board	Coal Board Grant Contract
			Pryor Senior Citizen Center MT-CB -12-0701	Coal Board Grant Contract
			Wastewater Phase III CDD MT-CB-10-0612	Coal Board Grant Contract
			Wastewater System Improvements CDD TSEP CG-08-373	TSEP Grant Contract
			Wastewater System Improvements Crow Agency CDD TSEP CG-10-480	TSEP Grant Contract
			Wastewater System Improvements Crow Agency PER CDD - TSEP PG-10-544	TSEP Grant Contract
	Fish, Wildlife and Parks	Fish and Wildlife	FWP, Crow Tribe, BLM, and USFWS Collaboration for Native Trout Reintroduction in Sage Creek	Cooperative Agreement
	Governor's Office	Criminal Investigation	Class III Gaming Compact (Extended)	Compact
	Justice		Criminal Justice Information Network Agreement with Tribal Fish & Game Office	Data Sharing Agreement
			Fingerprint User Agreement	Cooperative Agreement
		Legal Services	Hope Card Collaboration MOU	Memorandum of Understanding
	Labor and Industry	Workforce Services	State Workforce Investment Board Statewide MOU	Memorandum of Understanding
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
	Natural Resources and Conservation	Reserved Water Rights Compact Commission	Reserved Water Rights Compact	Compact
		Conservation and Resource Development	Wastewater Collection System Improvement Project Phase 3a	Renewal Resource Grant
	Public Health and Human Services	Child and Family Services	Title IV-E Child Welfare Services and Related Indian Child Welfare (ICWA) Services 6901-03-2011IV-E0001	Reimbursement-Based Contract

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Crow	Public Health and Human Services	Director's Office	DPHHS Master Agreement	Department- Wide Contractual Elements
			Medicaid Task Order (being negotiated)	Task Order
		Health Resources	Passport Provider Contract	Medicaid Provider Agreement Addendum
			Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Reimbursement- Based Contract
		Human and Community Services	Crow Head Start Child & Adult Care Food Program 6901-02-3001-01	Reimbursement- Based Contract
		Public Health and Safety	Emergency Preparedness II- 07-6-II-011-0	Capacity Building Contract
			Emergency Preparedness 12- 07-6-II-011-0	Capacity Building Contract
			Tobacco Use Prevention Grant 12-07-3-31-015-0	Prevention Grant
			Women, Infants and Children Program 11-07-5-21-026-0	Reimbursement- Based Contract
			Women, Infants and Children Program 12-07-5-21-026-0	Reimbursement- Based Contract
	Revenue	Business and Income Tax	Montana Tobacco Tax Agreement	Tax Administration Agreement
	Secretary of State's Office	Business Services	Uniform Commercial Code Compact	Compact
	Transportation	Administration	Gasoline Revenue Sharing Agreement (Extended)	Revenue Sharing Agreement
			14 KM East Battlefield East NH 37-I(38)9	Project Specific Agreement
		Engineering	Battefld Int Fld Repr/MTII-I IM 90-9(120)510	Project Specific Agreement
			Battlefield Int Fld Repr/MTII-I IM 90-9(115)506	Project Specific Agreement
			Battlefield Int Fld Repr/MTII-I IM-SFCI 90-9(116)510	Project Specific Agreement
			Battlefield Intch Study NH 37-I(26)0	Project Specific Agreement
			Battlefield Rest Area IM 90- 9(97)511	Project Specific Agreement
			County Rd 02200-W Crow Agency SFCX 02200(15)	Project Specific Agreement
			County Rd 02200-W Crow Agency STPX 02200(17)	Project Specific Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Crow	Transportation	Engineering	Crow Reservation Wetland STPX 0002(771)	Project Specific Agreement
			Dunmore - East IM90-9(113)503	Project Specific Agreement
			Garryowen - South IM 90-9(100)517	Project Specific Agreement
			Hardin to JCT S-384 STPP 48-1(29)0	Project Specific Agreement
			Hardin-South STPS 313-1(16)1	Project Specific Agreement
			JCT 457-South STPS 451-1(4)26	Project Specific Agreement
			Landscape Courtyard - Hardin STPE 2(969)	Project Specific Agreement
			Landscape Depot - Hardin STPE 2(968)	Project Specific Agreement
			Lodge Grass - North IM 90-9(102)510	Project Specific Agreement
			Lodge Grass - South IM 90-9(104)532	Project Specific Agreement
			Lodge Grass Cr-S Lodge Grass BR 9002(963)	Project Specific Agreement
			Lodge Grass-South IM 90-9(109)532	Project Specific Agreement
			Lodge Grass-South IM 90-9(110)532	Project Specific Agreement
			Museum Landscape - Hardin STPE 2(967)	Project Specific Agreement
			RR Xing - South of Hardin STPRP-RRP 313-1(20)2	Project Specific Agreement
			RR Xing - Warrens Loop - E Hardin STPRP 2(835)	Project Specific Agreement
			RR Xing-Shoulder Creek RRP 2(962)	Project Specific Agreement
			Sidewalks-Crow Agency STPE 2(965)	Project Specific Agreement
			Steel Bridge Rehab-Fatigue Det 1 BH 0002(901)	Project Specific Agreement
			SW of Saint Xavier-SW STPS 313-1(22)34	Project Specific Agreement
			Tribal Employment Rights Ordinance MOU	Memorandum of Understanding
			W Lodge Grass-SW SFCS 463-1(5)6	Project Specific Agreement
			White Arm Park - Lodge Grass STPE 2(966)	Project Specific Agreement
			Wyoming Line-North IM 90-9(111)544	Project Specific Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Fort Belknap	Agriculture	Agricultural Science	NWTF FY11-559 Special Reservation Grant	Grant Agreement
			NWTF FY12-559 Special Reservation Grant	Grant Agreement
	Commerce	Business Resources	BRD Lodgepole Store Feasibility Study MT- BSTF-2-10-12	Planning Grant Contract
			ICED-12-006 Mobile Lube & Oil Change Service	Capacity Building Grant
			MTRA II ICED Fort Belknap Smokehouse Grocery & Smokehouse Java	Capacity Building Grant
			MTRA ICED Feasibility Studies and Restaurant Start- up	Capacity Building Grant
	Environmental Quality	Permitting and Compliance	Zortman-Landusky Mine and Swift Gulch Drainage - Technical Working Group MOU	Memorandum of Understanding
	Governor's Office		Class III Gaming Compact	Compact
	Justice	Criminal Investigation	Fingerprint User Agreement	Cooperative Agreement
	Labor and Industry	Workforce Services	State Workforce Investment Board Statewide MOU	Memorandum of Understanding
	Livestock	Animal Health	Livestock Criminal Investigation Collaboration Agreement	Cooperative Agreement
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
	Natural Resources and Conservation	Conservation and Resource Development	PER for D-I Main Canal Underdrain Replacement	Renewable Resource Planning Grant
		Reserved Water Rights Compact Commission	Reserved Water Rights Compact	Compact
	Public Health and Human Services	Addictive and Mental Disorders	Fort Belknap Outpatient Chemical Dependency Treatment Program 10-332- 74902-1	Cost Reimbursement Provider Contract
		Child and Family Services	Title IV-E Child Welfare Services and Related Indian Child Welfare (ICWA) Services 6901-03-2011IV- E0007	Reimbursement- Based Contract
		Director's Office	DPHHS Master Agreement	Department- Wide Contractual Elements

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Fort Belknap	Public Health and Human Services	Director's Office	Medicaid Task Order (being negotiated)	Task Order
		Disability Employment and Transition	ARRA Vocational Rehabilitation Funds	Reimbursement Award
			Social Security Work Incentives and Youth Transition Agreement	Vocational Rehabilitation Contract
			Vocational Rehabilitation Cooperative Agreement	Cooperative Agreement
		Health Resources	Passport Provider Contract	Medicaid Provider Agreement Addendum
		Healthy Montana Kids	Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Reimbursement- Based Contract
		Human and Community Services	Food Distribution Program on Indian Reservations FII II- 027-250040	Reimbursement- Based Contract
			Food Distribution Program on Indian Reservations F12 12-027-250040	Reimbursement- Based Contract
			Fort Belknap Head Start Child & Adult Care Food Program	Reimbursement- Based Contract
		Public Health and Safety	Fort Belknap Tribal Assistance Program Maintenance of Effort	Reimbursement- Based Contract
			Supplemental Federal FII LIEAP II-028-160170	Reimbursement- Based Contract
			Emergency Preparedness II- 07-6-II-019-0	Capacity Building Task Order
			Emergency Preparedness 12- 07-6-II-019-0	Capacity Building Task Order
			HIV Prevention Fort Belknap II074510100	Prevention Services Task Order
			PHSD Master Tribal Agreement	Master Agreement
			Tobacco Use Prevention Grant 12-07-3-31-016-0	Prevention Program Task Order
			Women, Infants and Children Program II-07-5-21-028-0	Cost-Reimbursement Task Order
			Women, Infants and Children Program 12-07-5-21-028-0	Cost-Reimbursement Task Order

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Fort Belknap	Public Health and Human Services	Senior and Long Term Care	Fort Belknap Health Center Home and Community Based Services Program - 6901-22- 0005-01	Cost-Reimbursement Provider Agreement
			Personal Care Assistance Program	Cost-Reimbursement Provider Agreement
	Revenue	Business and Income Tax	Montana Tobacco Tax Agreement	Tax Administration Agreement
		Liquor Control	Montana Alcoholic Beverages Tax Agreement	Revenue Sharing Agreement
	Transportation	Administration	Gasoline Revenue Sharing Agreement	Revenue Sharing Agreement
		Engineering	CTEP Community Hall - Lodgepole STPE 3(35)	Project Specific Agreement
			Havre Maintenance/MTII-I ER STWD(143)	Project Specific Agreement
			IOS Fund - Snow Fence	Project Specific Agreement
			Milk River - 7 KM W Harlem BR 9003(41)	Project Specific Agreement
			Milk River- 7KM W Harlem- Closeout BR 9003(56)	Project Specific Agreement
			MTRA Milk River - 7 KM W Harlem ARRA 9003(39)	Project Specific Agreement
			MTRA Milk River-E of Harlem ARRA 9003(32)	Project Specific Agreement
			Tribal Employment Rights Ordinance MOU	Memorandum of Understanding
	Administration	State Information Technology Services	Montana Land Information Advisory Council Grant IT/ GIS (Extended)	Grant Agreement
Fort Peck	Agriculture	Agricultural Science	NWTF FY12-560 Special Reservation Grant	Noxious Weed Trust Fund Grant Agreement
	Commerce	Business Resources	BRD Economic Development Strategic Plan MT- BSTF-2-12-19	Planning Grant Contract
			BRD Industrial Park Expansion Project MT- BSTF-2-10-21	Planning Grant Contract
			ICED-12-007 Business Development Specialists	Capacity Building Grant
			MTRA II ICED Feasibility Study for Oil Field Services and Small Business Owner Grants	Capacity Building Grant
		Housing	FT Peck Homes II - HD	Housing Assistance Contract

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Fort Peck	Fish, Wildlife and Parks	Fish and Wildlife	Quarantine Bison Feasibility Study MOU	Memorandum of Understanding
			Fish, Wildlife, and Parks Cooperative Agreement	Cooperative Agreement
			Class III Gaming Compact	Compact
	Governor's Office Justice	Criminal Investigation Legal Services	Fingerprint User Agreement	Cooperative Agreement
			Hope Card Collaboration MOU	Memorandum of Understanding
			Law Enforcement Cooperative Agreement	Law Enforcement Agreement
	Labor and Industry	Workforce Services	State Workforce Investment Board Statewide MOU	Memorandum of Understanding
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
	Montana State Library	Geographic Information	Montana Address Data Improvement Grant	Capacity Building Grant
	Natural Resources and Conservation	Conservation and Resource Development	Fort Peck D-4 Drain Water Conservation Improvements	Renewable Resource Grant
			Lateral L 2M Rehabilitation	Renewable Resource Grant
			North Spole Project	Irrigation Development Grant
			Preliminary Engineering Report for Irrigation System Improvements	Irrigation Development Grant
			Reclamation of Philip Red Eagle 2-25 Salt Water Disposal Well	Reclamation and Development Grant
			Reserved Water Rights Compact Commission	Compact
	Public Health and Human Services	Child and Family Services	MOA between DPHHS, CFSD, BIA and Fort Peck Tribes 6901-03	Memorandum of Agreement
		Director's Office	DPHHS Master Agreement	Department- Wide Contractual Elements
			Medicaid Task Order (being negotiated)	Task Order
		Disability Employment and Transition	Vocational Rehabilitation Cooperative Agreement	Cooperative Agreement
		Health Resources	Passport to Health Provider Contract	Medicaid Provider Agreement Addendum

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Fort Peck	Public Health and Human Services	Health Resources	Health Improvement Program	Medicaid Provider Agreement Addendum
			Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Grant Contract
		Human and Community Services	Food Distribution Program on Indian Reservations FI1 11- 027-250050	Reimbursement- Based Contract
			Food Distribution Program on Indian Reservations FI2 12-027-250050	Reimbursement- Based Contract
			Head Start Child and Adult Care Food Program 6901-02- 3004-01	Reimbursement- Based Contract
		Public Health and Safety	Supplemental Federal FI1 LIEAP 11-028-160180	Reimbursement- Based Contract
			Emergency Preparedness 11- 07-6-11-020-0	Capacity Building Task Order
			Emergency Preparedness 12- 07-6-11-020-0	Capacity Building Task Order
			PHSD Master Tribal Agreement	Master Agreement
			Tobacco Use Prevention Grant 12-07-3-31-017-0	Prevention Program Task Order
			Women, Infants and Children Program 11-07-5-21-023-0	Reimbursement- Based Task Order
			Women, Infants and Children Program 12-07-5-21-023-0	Reimbursement- Based Task Order
	Revenue	Senior and Long Term Care	Fort Peck Health Promotion/ Disease Prevention Wellness Program	Reimbursement- Based Provider Agreement
		Business and Income Tax	Montana Tobacco Tax Agreement	Tax Administration Agreement
			Oil and Natural Gas Production Tax Agreement	Revenue Sharing Agreement
		Liquor Control	Montana Alcoholic Beverages Tax Agreement	Revenue Sharing Agreement
	Transportation	Administration	Gasoline Revenue Sharing Agreement	Revenue Sharing Agreement
		Engineering	Big Muddy Creek-West	Project Specific Agreement
			Big Muddy Creek-West NH 1-10(65)633	Project Specific Agreement
			Brockton - East NH 1-10(48)626	Project Specific Agreement
			Brockton-East NH 1-10(64)626	Project Specific Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Fort Peck	Transportation	Engineering	Brockton-East NH I-10(46)626	Project Specific Agreement
			D4 - Culverts - Phase II STPS-NH-STPP 0002(873)	Project Specific Agreement
			East Nashua - East NH I-9(48)565	Project Specific Agreement
			Nelson Creek - I3M S Scobey BR 32-I(16)38	Project Specific Agreement
			RR Xing-I3 KM E of Brockton STPRP 43(34)	Project Specific Agreement
			RR Xing-I4 KM E of Brockton STPRP 43(37)	Project Specific Agreement
			RR Xing-W of Chelsea STPRP 43(35)	Project Specific Agreement
			Sld Rpr-3M NE of Nashua/ MTII-I STPS 438-I(17)I	Project Specific Agreement
			Sld Rpr-3M NE of Nashua/ MTII-I STPS 438-I(18)I	Project Specific Agreement
			Tribal Employment Rights Ordinance MOU	Memorandum of Understanding
Little Shell	Commerce	Business Resources Division	ICED-I2-00I Morony Dam Townsite Renovation and Property Retention	Capacity Building Grant
	Fish, Wildlife and Parks	Parks	Morony Park (being negotiated)	Memorandum of Understanding
	Public Health and Human Services	Director's Office	DPHHS Master Agreement (being negotiated)	Department-Wide Contractual Elements
		Public Health and Safety	Tobacco Use Prevention Grant	Prevention Grant
Northern Cheyenne	Agriculture	Agricultural Science	NWTF FYII-56I Special Reservation Grant	Grant Agreement
	Commerce	Business Resources	BRD NCUC Building Renovation Preliminary Architectural Report MT-BSTF-2-I0-II	Planning Grant
			ICED I2-008 Arts & Craft Center and Land Use Planning and Zoning	Capacity Building Grant
			MTRAIL ICED Northern Cheyenne Arts, Crafts, and Tourism Center Project	Capacity Building Grant
			Northern Cheyenne Administrative Offices CDD MT-CB-I2-0678	Coal Board Grant Contract
	Governor's Office	Community Development	Class III Gaming Compact (Extended)	Compact

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency / Department	Division	Agreement Name	Category
Northern Cheyenne	Justice	Criminal Investigation	Fingerprint User Agreement	Cooperative Agreement
		Legal Services	Hope Card Collaboration MOU	Memorandum of Understanding
			Law Enforcement Cooperative Agreement	Law Enforcement Agreement
	Labor and Industry	Workforce Services	State Workforce Investment Board Statewide MOU	Memorandum of Understanding
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
	Montana State Library	Geographic Information	Montana Address Data Improvement Grant	Capacity Building Grant
	Natural Resources and Conservation	Reserved Water Rights Compact Commission	Northern Cheyenne-Montana Water Compact	Compact
		Forestry	Fuels Reduction in the Wildland Urban Interface	Grant Agreement
	Public Health and Human Services	Child and Family Services	Title IV-E Child Welfare Services and Related Indian Child Welfare (ICWA) Services 6901-03-2011IV-E0002	Reimbursement-Based Contract
		Director's Office	DPHHS Master Agreement	Department-Wide Contractual Elements
			Medicaid Task Order (being negotiated)	Task Order
		Disability Employment and Transition	ARRA Vocational Rehabilitation Funds	Reimbursement Award
			Vocational Rehabilitation Cooperative Agreement	Cooperative Agreement
		Health Resources	Passport Provider Contract	Medicaid Provider Agreement Addendum
		Healthy Montana Kids	Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Reimbursement-Based Contract
	Human and Community Services		Food Distribution Program on Indian Reservations FI1 12-027-250060	Reimbursement-Based Contract
			Food Distribution Program on Indian Reservations FI2 12-027-250060	Reimbursement-Based Contract
			Northern Cheyenne Tribe Head Start Child and Adult Care Food Program 6901-02-3005-01	Reimbursement-Based Contract

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Northern Cheyenne	Public Health and Human Services	Human and Community Services	Supplemental Federal FII LIEAP 11-028-160190	Reimbursement- Based Contract
			Emergency Preparedness 11- 07-6-11-036-0	Capacity Building Contract
		Public Health and Safety	Emergency Preparedness 12- 07-6-11-036-0	Capacity Building Contract
			Tobacco Use Prevention Grant 12-07-3-31-019-0	Prevention Grant
			WIC Breastfeeding Peer Counseling Grant 11-07-5-21- 041-0	Prevention Grant
			Women, Infants and Children Program 11-07-5-21-024-0	Cost-Reimbursement Contract
			Women, Infants and Children Program 12-07-5-21-024-0	Cost-Reimbursement Contract
	Revenue	Business and Income Tax	Tobacco Revenue Sharing Agreement	Tax Administration Agreement
			Tobacco Quota Agreement	Quota Agreement
	Transportation	Administration	Gasoline Revenue Sharing Agreement	Revenue Sharing Agreement
			Ashland-West NH 37-2(29)55	Project Specific Agreement
		Engineering	N of JCT S-566 - North STPS 314-1(19)25	Project Specific Agreement
			Period Lighting-Lame Deer STPE 44(26)	Project Specific Agreement
			Sld Rpr-E of Lame Deer/MT 11-1 SFCN 37-2(30)52	Project Specific Agreement
			Sld Rpr-E of Lame Deer/ MT11-1 NH 37-2(31)52	Project Specific Agreement
			Sld Rpr-E of Lame Deer/ MT11-1 NH 37-2(33)52	Project Specific Agreement
			Tribal Employment Rights Ordinance MOU (Extended)	Memorandum of Understanding
			Big Horn County Line-SW NH 37-1(31)33	Project Specific Agreement
Rocky Boy's	Administration	State Information Technology Services	Centennial Mountain Communications Site Use Interim Agreement	Memorandum of Understanding
	Agriculture	Agricultural Science	NWTF FY12-562 Special Reservation Grant	Grant Agreement
			NWTF Grant 11-055 Haystack Mountain Loop NW, Square Butte, NW Box Elder	Grant Agreement

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Rocky Boy's	Agriculture	Agricultural Science	MWTF Grant 12-717 Haystack Mountain Loop NW and SE	Grant Agreement
	Commerce	Business Resources	BRD Dry Forks Farm Management Plan MT-BSTF-2-10-14	Planning Grant Contract
			ICED-12-003 Small Business Facility Renovation	Capacity Building Grant
			MTRA 11 ICED Chippewa Cree Tribe Rocky Boy's Veterans Work Project 2011	Capacity Building Grant
			MTRA ICED Rocky Boy Veterans Work Project	Capacity Building Grant
	Governor's Office		Class III Gaming Compact (Extended)	Compact
	Historical Society	State Historic Preservation Office	Data Sharing MOU-State Historic Preservation Office	Memorandum of Understanding
	Justice	Crime Control	Juvenile Detention Alternative Initiative Grant	Sub Grant Contract
		Criminal Investigation	Fingerprint User Agreement	Cooperative Agreement
	Labor and Industry	Workforce Services	State Workforce Investment Board Statewide MOU	Memorandum of Understanding
	Military Affairs	Disaster and Emergency Services	Emergency Management Performance Grant	Award Letter of Agreement
	Montana State Library	Geographic Information	Montana Address Data Improvement Grant	Capacity Building Grant
			Montana Land Information Account FY2012 Grant (Cultural Resources)	Cultural Preservation
	Natural Resources and Conservation	Conservation and Resource Development	Dry Fork Farms Irrigation Enhancement	Irrigation Development Grant
		Reserved Water Rights Compact Commission	Chippewa Cree Tribe-Montana Water Compact	Compact
		Forestry	Fire Assistance	Grant Agreement
	Public Health and Human Services	Addictive and Mental Disorders	White Sky Hope - Chemical Dependency 09-332-74905-1	Cost Reimbursement Provider Contract
			White Sky Hope Co-Occuring 10-332-74410-0	Cost Reimbursement Provider Contract
		Child and Family Services	Title IV-E Child Welfare Services and Related Indian Child Welfare (ICWA) Services 6901-03-2011IV-E0005	Reimbursement-Based Contract

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Rocky Boy's	Public Health and Human Services	Director's Office	DPHHS Master Agreement	Department- Wide Contractual Elements
			Medicaid Administrative Match Agreement (Extended)	Cost Reimbursement Agreement
			Medicaid Task Order (being negotiated)	Task Order
		Disability Employment and Transition	ARRA Vocational Rehabilitation Funds	Reimbursement Award
			Social Security Work Incentives and Youth Transition Agreement	Vocational Rehabilitation Contract
			Vocational Rehabilitation Cooperative Agreement	Cooperative Agreement
		Health Resources	Passport Provider Contract	Medicaid Provider Agreement Addendum
			Children's Health Insurance Program Reauthorization Act Outreach and Enrollment Grant	Reimbursement- Based Contract
		Human and Community Services	Chippewa Cree Medicaid Eligibility Determination Program 09-II	Family Assistance Contract
			Chippewa Cree Medicaid Eligibility Determination Program II-13	Family Assistance Contract
			Food Distribution Program on Indian Reservations FI1 11- 027-250020	Reimbursement- Based Contract
			Food Distribution Program on Indian Reservations FI2 12-027-250020	Reimbursement- Based Contract
			Food Distribution Program on Indian Reservations FDPNE 11-027-250080	Reimbursement- Based Contract
			Rocky Boy's Head Start Child & Adult Care Food Program 6901-02-3007-01	Reimbursement- Based Contract
			Rocky Boy's Tribal Family Assistance Program Maintenance of Effort	Family Assistance Contract
			Supplemental Federal FI1 LIEAP 11-028-160160	Reimbursement- Based Contract
		Public Health and Safety	Breast & Cervical Health MOU	Memorandum of Understanding
			Emergency Preparedness 11- 07-6-11-044-0	Capacity Building Task Order

State-Tribal Agreements for the Period July 1, 2011 to June 30, 2012

Tribe	Agency/ Department	Division	Agreement Name	Category
Rocky Boy's	Public Health and Human Services	Public Health and Safety	Emergency Preparedness 12-07-6-11-044-0	Capacity Building Task Order
			HIV Prevention Rocky Boy's 11074510190	Prevention Services Task Order
			HIV Prevention Rocky Boy's 12074510130	Prevention Services Task Order
			PHSD Master Tribal Agreement	Master Agreement
			Public Health Home Visiting Chippewa Cree Health Board Council 12-07-5-31-004-0	Task Order
			Tobacco Use Prevention Grant 12-07-3-31-020-0	Prevention Program Task Order
			Women, Infants and Children Program 11-07-5-21-029-0	Reimbursement-Based Task Order
	Revenue	Senior and Long Term Care	Women, Infants and Children Program 12-07-5-21-029-0	Reimbursement-Based Task Order
			Rocky Boy Health Center Personal Care Assistance Program	Cost Reimbursement Provider Agreement
			Rocky Boy Health Center Home and Community Based Services Program	Cost Reimbursement Provider Agreement
			Montana Tobacco Tax Agreement	Tax Administration Agreement
			Uniform Commercial Code Compact	Compact
			Gasoline Revenue Sharing Agreement	Revenue Sharing Agreement
			Tribal Employment Rights Ordinance MOU (being negotiated)	Memorandum of Understanding
	Secretary of State's Office	Business Services		
	Transportation	Administration		
		Engineering		

Regional Water Projects Located on Indian Reservations

Tribe	Agency/ Department	Division	Agreement Name	Category
Blackfeet	Commerce	Community Development	Browning-East Glacier Water System CDD - TSEP CG-01-130	TSEP Grant Contract
Fort Peck	Natural Resources and Conservation	Conservation and Resource Development	Fort Peck Dry Prairie Regional Water System	TSEP Regional Water Construction Grant
Rocky Boy's	Natural Resources and Conservation	Conservation and Resource Development	North Central Rocky Boy Core Pipeline	TSEP Regional Water Construction Grant

State Agreements with Tribal Colleges

Tribe	Agency / Department	Division	Agreement Name	Category
Blackfeet	Labor and Industry	Workforce Services	Blackfeet Community College Montana Career Resource Network (MCIS)	License Agreement
Crow	Labor and Industry	Workforce Services	Little Big Horn College Montana Career Resource Network (MCIS)	License Agreement
Confederated Salish and Kootenai Tribes	Labor and Industry	Workforce Services	Salish Kootenai College Montana Career Resource Network (MCIS)	License Agreement
	Public Health and Human Services	Human and Community Services	Salish Kootenai College Daycare CACFP 690I-02-3037-0I	Reimbursement-Based Contract
	Transportation	Human Resources	2010 Salish Kootenai College OJT-SS-FY 2009(902)	Training Grants
			2011 Salish Kootenai College OJT-SS STWD(066)	Training Grants
			2012 Salish Kootenai College OJT-SS STWD(119)	Training Grants
Fort Peck			MTRA 2009 Salish Kootenai College	Training Grant
	Commerce	Business Resources	Indian Entrepreneur Technical Assistance Grant	Grant Contract
	Labor and Industry	Workforce Services	Fort Peck Community College Montana Career Resource Network (MCIS)	License Agreement
	Public Health and Human Services	Human and Community Services	Fort Peck Community College Child Care CACFP 690I-02-3036-0I	Reimbursement-Based Contract
	Transportation	Human Resources	2011-Fort Peck Community College OJT-SS STWD(067)	Training Grant
Northern Cheyenne			MTRA 2009 - Fort Peck Community College ARRA STWD(017)	Training Grant
	Commerce	Business Resources	Indian Entrepreneur Technical Assistance Grant	Grant Contract
	Labor and Industry	Workforce Services	Chief Dull Knife College Montana Career Resource Network (MCIS)	License Agreement
Rocky Boy's	Public Health and Human Services	Human and Community Services	Chief Dull Knife College Child and Adult Care Food Program 690I-01-3035-0I	Reimbursement-Based Contract
	Labor and Industry	Workforce Services	Stone Child College Montana Career Resource Network (MCIS)	License Agreement

IT'S A TEAM EFFORT



*The core team pictured here includes Anna Whiting Sorrell, Lesa Evers, Casey Greenwood, Guylaine Gelinas and Rhonda Fenner
(Photo by Chuck Council)*

Over the past eight years, a remarkable effort has been made by the entire Schweitzer Administration to produce an annual Tribal Relations Report that is easy to read, informative and useful, and one that reflects the Administration's work throughout all of Indian Country in Montana.

The production of the annual report involves significant planning and much collaboration in order to gather information, pictures and notable events that have occurred across all of state government during the reporting period.

Critical to this process is the work done by the narrative coordinators and the State Tribal Activities Database (STAD) users located in each state agency. With support and guidance from their agency director, they make a tremendous effort to provide the information requested by the Governor's Office that allows this report to be developed and published each year by September 15. Their contributions are invaluable and key to a successful report.

Once the information is received from state agencies, a core team of individuals led by the Governor's Office of Indian Affairs goes to work on putting together a comprehensive report - one that has a fresh look and over the years, has had differing themes.

The core team involved in putting together this year's report, the final report of the Schweitzer Administration, includes:

- Anna Whiting Sorrell, Director of the Department of Public Health and Human Services and GAIN Co-Chair,
- Lesa Evers, Acting Director, Governor's Office of Indian Affairs,
- Guylaine Gelinas, Administrative Staff to the GAIN Council,
- Rhonda Fenner, Administrative Staff to the Office of Indian Affairs, and
- Casey Greenwood, Graphic Designer and Layout at the Department of Labor and Industry.

The Governor's Office would like to give a heartfelt thanks to all of those who have dedicated their time and effort to producing a high quality report, year after year. **It truly is a team effort.**

We would also like to give special recognition to Casey Greenwood. Casey's incredible talent, infectious energy, and his amazing ability to guide us all to the end with great calmness deserves recognition.



*An avid Pittsburgh Steelers fan, Casey Greenwood shows off his custom-made dream catcher which was given to him as gift for his dedication to assisting the Schweitzer Administration with the annual Tribal Relations Report
(Photo by Chuck Council)*

400 copies of this public document were printed by the Montana Department of Labor & Industry at an estimated cost of \$10.16 each for a total of \$4,064 for printing and \$.00 for distribution.

A photograph of a herd of bison in a field under a clear blue sky with a small moon visible.

"Governor Schweitzer, you have placed a value on Indian people in a way that no one else can claim"

– Anna Whiting Sorrell